



Market Analysis Perspective:

Worldwide Software and Hardware Support and Deployment Services, 2019

Rob Brothers



- **Industry & Market Overview**
- **Competitive Landscape**
- **Buyer Perspective**
- **Future View of the Market**
- **Advice for the Technology Provider**

Key IT Market Trends



▪ Digital transformation initiatives ongoing

- Enterprises embrace the digital experience economy
- LOB managers drive technology adoption to gain operational efficiency and improve customer engagement
- For most enterprises, transforming people and processes remains the biggest hurdle

▪ Transformative technologies gain traction in key areas

- AI and cognitive key areas of investment
- AR/VR and IoT opportunities expand across select verticals and use cases
- IDC expects adoption in the enterprise to continue expanding

▪ Multi-cloud is the new standard

- Comprehensive rip-and-replace still not the norm, but transition to hybrid IT accelerates
- Managing migration while maintaining IT service delivery is critical, creating complex IT roadmaps

▪ HOWEVER: Enterprise IT organizations are still slow to change

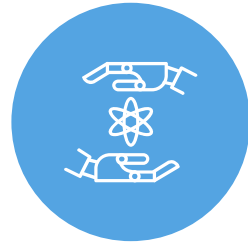
- Legacy apps powering day-to-day operations will be replaced over time
- IDC repatriation data shows savvy IT organizations optimizing workload distribution
- New consumption models allow continued on-premises hardware and software deployments

What's new in support?

AI/ML/cognitive, analytics, AR/VR to enable...



Home-grown
cognitive platforms
to improve support
delivery



"Personalized"
self-diagnosis
and resolution:
AI, ML and M2M



AR and VR are
helping field techs
resolve issues faster,
not just on IT issues!



Predictive analytics
with automated
diagnostics and
repair

Multicloud = IT environments that are too complex for diagnosis/resolution by IT staff
NEED COMPREHENSIVE AUTOMATION AND ANALYTICS ACROSS IT LANDSCAPE

What's Else is New in Support?

...business process support, adoption, better customer experience

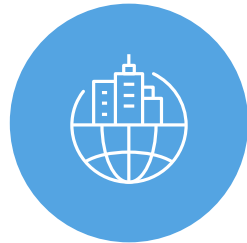


- Support providers are shifting conversations to help customers achieve business outcome SLAs
- In-product support is growing so end users can solve problems on their own
- Vendors are primarily leading this journey, as most IT organizations are not at that level yet
- Delivering customer value for entire package – solution and services – is key indicator for software organizations
- BUT: achieving desired outcomes and realizing value requires significant process, policy, and technology changes

Software and Hardware support (and use): Transition to “Customer Success”



SaaS providers
“invented” the
concept of customer
success



IT industry has widely
adopted “success”
and “experience”
initiatives



Customer results are
largely mixed, with
no clear leaders

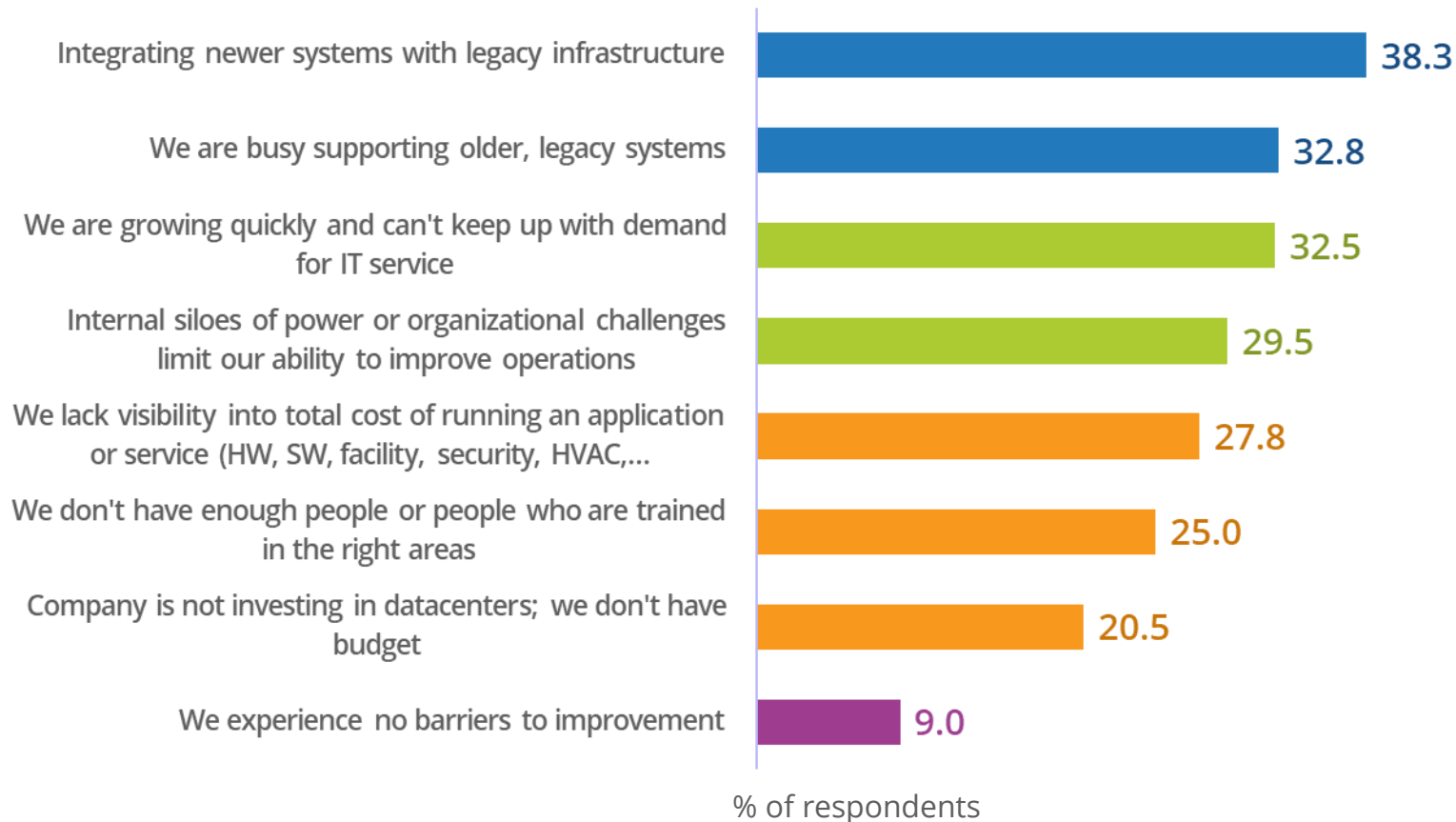


Fundamentals to
deliver “success”
have shifted, but
have not changed

Datacenters challenged to support DX

Opportunity for providers to help internal datacenters overcome barriers

Do you experience any of the following barriers to improving your internal or company-owned datacenters?

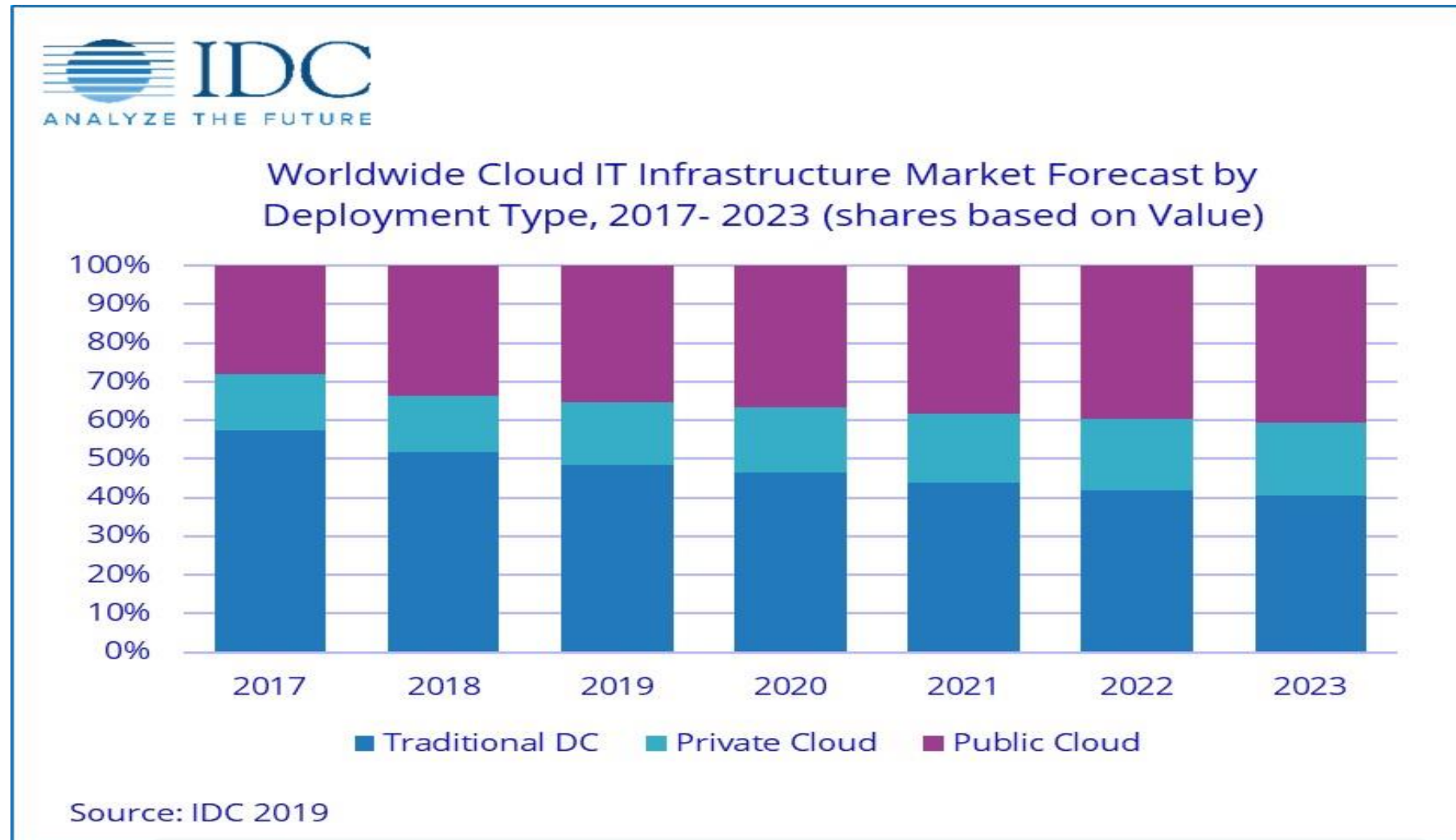


Organizations are busy supporting older, legacy systems and struggle to integrate the old and the new

For many, organizational siloes stand in the way of rapid progress. 25% of organizations don't have staff that are trained in the right areas. Partners are needed that can facilitate building a team to embrace a new datacenter vision and commitment to innovation.

1 in 5 organizations struggle to find budget

Where are assets going, more cloud = less hardware support opportunities?



Cloud IT infrastructure will reach \$99.9B in 2023; representing almost 60% of total IT infrastructure spending

This new IT infrastructure model will impact IT asset life cycle behaviors and support and deployment market

Workplace Services (the new service desk)

How digital workplace services will change the front office

- Single Point of Engagement
- Knowledge Management
- Personalized Services
- Tech Cafes / IT Vending Machines
- Change Management

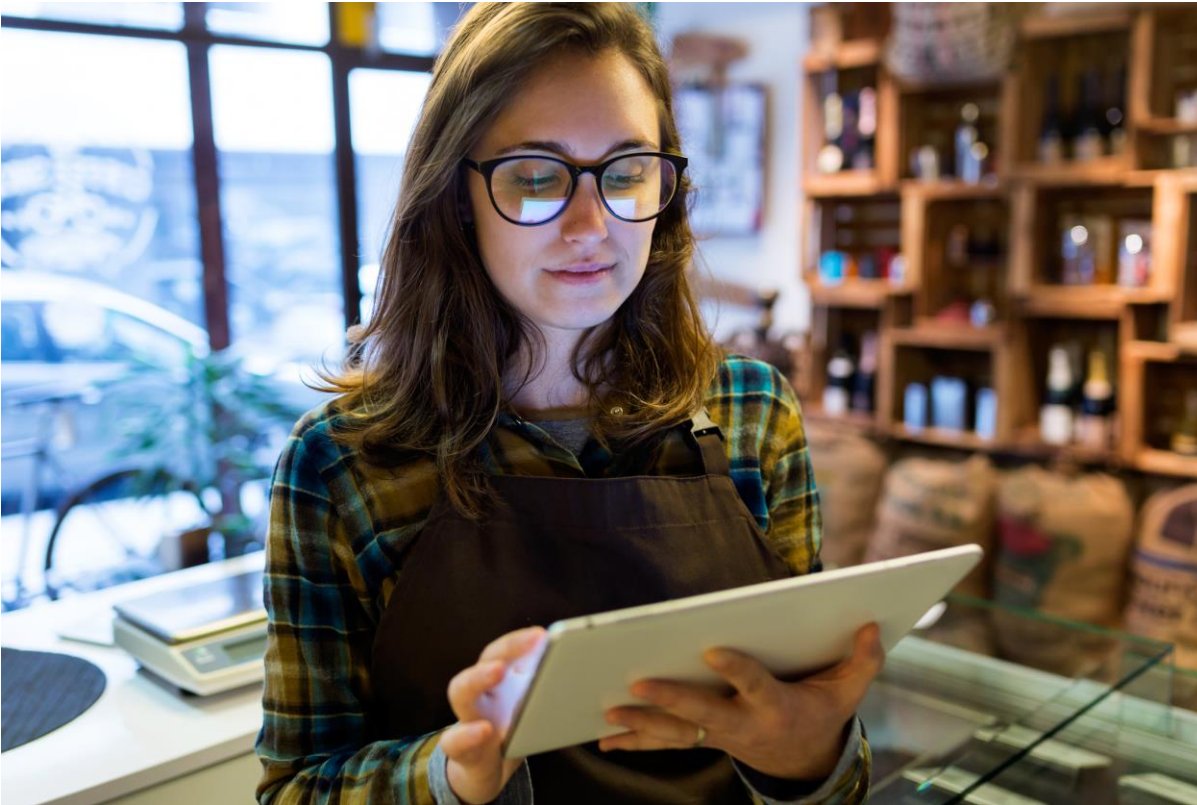


Back-end transformations required to enable digital workplace services

- Automation and IT Service Management
- Artificial Intelligence and Machine Learning
- Unified Endpoint Management
- Seamless Cloud and Security Integration



63% of European CEOs are under considerable pressure to deliver digital transformation strategies



- Pace of technology change has accelerated dramatically
- Driven by hyperscalers' practices
- Innovation and speed-to-market are key



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Data: Storage Revenue External Storage OEM

| | Year | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 |
|----------|----------|---------|---------|---------|---------|---------|---------|---------|
| Americas | Entry | \$2,700 | \$2,463 | \$2,500 | \$2,570 | \$2,303 | \$2,261 | \$2,235 |
| Americas | High End | \$4,186 | \$4,347 | \$4,235 | \$3,982 | \$3,694 | \$3,615 | \$4,139 |
| Americas | Midrange | \$6,032 | \$6,032 | \$6,281 | \$6,217 | \$5,811 | \$5,668 | \$6,759 |
| APJ | Entry | \$1,468 | \$1,583 | \$1,716 | \$1,946 | \$1,903 | \$1,915 | \$2,131 |
| APJ | High End | \$2,038 | \$1,821 | \$1,368 | \$1,168 | \$1,099 | \$1,044 | \$1,123 |
| APJ | Midrange | \$2,585 | \$2,554 | \$2,750 | \$2,905 | \$3,200 | \$3,404 | \$4,297 |
| EMEA | Entry | \$1,753 | \$1,812 | \$1,787 | \$1,763 | \$1,402 | \$1,298 | \$1,325 |
| EMEA | High End | \$1,923 | \$1,771 | \$1,546 | \$1,286 | \$1,347 | \$1,900 | \$2,177 |
| EMEA | Midrange | \$3,727 | \$3,969 | \$4,335 | \$4,084 | \$3,837 | \$3,797 | \$4,656 |

| | Year | 2019 | 2020 | 2021 | 2022 | 2023 |
|----------|----------|---------|---------|---------|---------|---------|
| Americas | Entry | \$2,208 | \$1,994 | \$1,922 | \$1,900 | \$1,928 |
| Americas | High End | \$3,276 | \$2,731 | \$2,674 | \$2,694 | \$2,740 |
| Americas | Midrange | \$7,356 | \$7,359 | \$7,635 | \$7,956 | \$8,311 |
| APJ | Entry | \$2,062 | \$2,286 | \$2,424 | \$2,503 | \$2,495 |
| APJ | High End | \$1,248 | \$1,183 | \$1,236 | \$1,292 | \$1,323 |
| APJ | Midrange | \$4,950 | \$5,198 | \$5,472 | \$5,795 | \$5,972 |
| EMEA | Entry | \$1,324 | \$1,450 | \$1,427 | \$1,430 | \$1,352 |
| EMEA | High End | \$1,835 | \$1,912 | \$1,858 | \$1,748 | \$1,618 |
| EMEA | Midrange | \$4,882 | \$4,731 | \$4,898 | \$5,007 | \$5,221 |

Data: Server Units Sold

| Product | Region | Year | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 |
|---------|----------|-------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| Non-x86 | Americas | Units | 53,468 | 40,807 | 31,839 | 31,989 | 23,814 | 27,156 | 64,983 |
| Non-x86 | APJ | Units | 52,233 | 43,484 | 32,816 | 27,987 | 21,145 | 18,667 | 16,560 |
| Non-x86 | EMEA | Units | 30,006 | 23,776 | 22,534 | 22,380 | 18,526 | 14,809 | 14,009 |
| x86 | Americas | Units | 3,606,562 | 3,780,435 | 3,777,107 | 3,829,244 | 3,673,605 | 3,974,890 | 4,817,217 |
| x86 | APJ | Units | 2,672,261 | 2,866,053 | 3,123,147 | 3,549,338 | 3,665,754 | 4,040,991 | 4,738,891 |
| x86 | EMEA | Units | 2,259,927 | 2,211,648 | 2,247,983 | 2,246,978 | 2,154,508 | 2,164,521 | 2,194,843 |

| Product | Global | Year | 2019 | 2020 | 2021 | 2022 | 2023 |
|---------|----------|-------|-----------|-----------|-----------|-----------|-----------|
| Non-x86 | Americas | Units | 133,603 | 279,416 | 445,482 | 580,917 | 661,422 |
| Non-x86 | APJ | Units | 17,388 | 16,054 | 17,522 | 19,071 | 21,137 |
| Non-x86 | EMEA | Units | 13,747 | 13,095 | 13,237 | 13,536 | 13,073 |
| x86 | Americas | Units | 4,256,964 | 4,014,634 | 4,265,915 | 4,514,728 | 4,629,529 |
| x86 | APJ | Units | 4,620,427 | 4,943,686 | 5,245,282 | 5,549,881 | 5,845,004 |
| x86 | EMEA | Units | 2,120,177 | 2,145,501 | 2,175,274 | 2,204,387 | 2,102,917 |

Competitive Landscape: SW & HW deploy/support services market shares

HW Support and Deployment Revenue Top 10 Vendor, 2017 vs. 2018

| | 2017 | 2018 |
|----------------------------|------------|------------|
| Cisco | \$8,061.57 | \$8,242.38 |
| Dell Inc | \$7,503.48 | \$7,724.34 |
| IBM | \$6,595.99 | \$6,332.85 |
| Hewlett Packard Enterprise | \$5,472.74 | \$5,526.48 |
| Oracle | \$2,115.09 | \$2,058.39 |
| Hitachi | \$1,923.32 | \$1,960.73 |
| Fujitsu | \$1,829.53 | \$1,818.20 |
| NetApp | \$1,226.58 | \$1,176.77 |
| NEC | \$1,102.69 | \$1,109.04 |
| Lenovo | \$923.00 | \$1,000.02 |

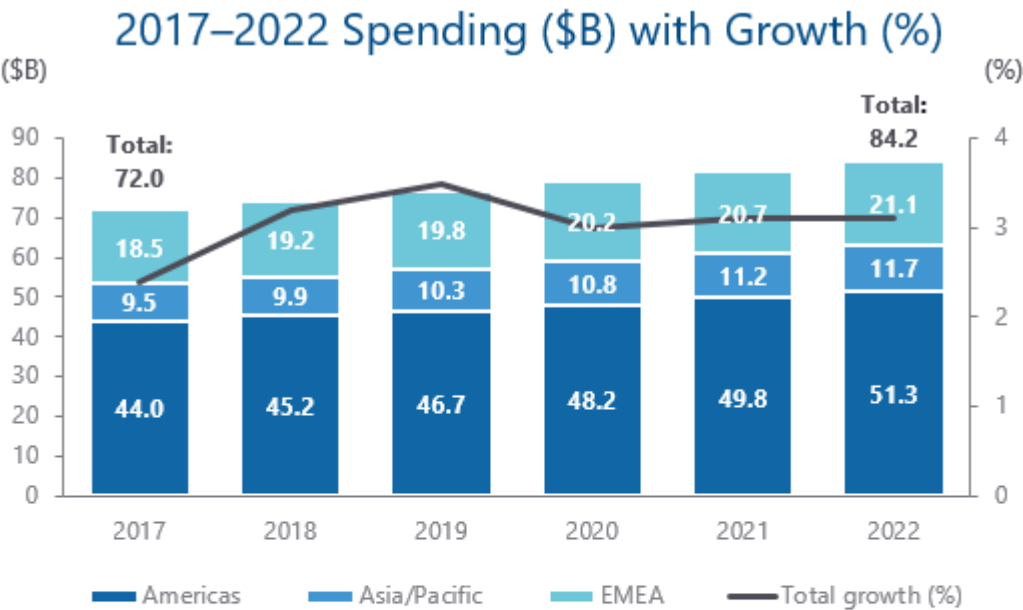
Source: IDC, 2019

SW Support and Deployment Revenue Top 10 Vendor, 2017 vs. 2018

| | 2017 | 2018 |
|----------------------------|------------|------------|
| IBM | \$5,630.38 | \$5,510.25 |
| Oracle | \$4,006.18 | \$3,906.72 |
| Microsoft | \$3,422.63 | \$3,546.23 |
| Hewlett Packard Enterprise | \$1,482.87 | \$353.42 |
| Dell Inc | \$1,217.49 | \$1,215.70 |
| Cisco | \$1,058.50 | \$1,108.33 |
| Fujitsu | \$928.08 | \$948.97 |
| NTT DATA | \$855.27 | \$881.24 |
| SAP | \$826.08 | \$854.07 |
| Avaya | \$778.67 | \$680.92 |

Source: IDC, 2019

Worldwide Software Deploy and Support Services Spending Snapshot



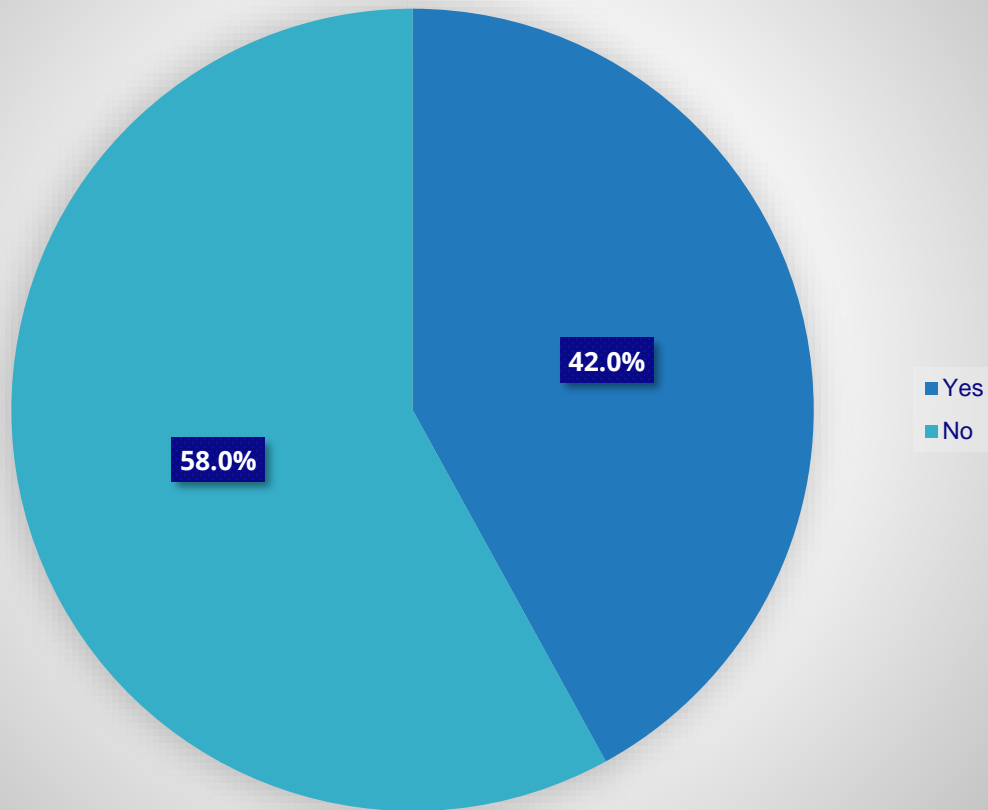
| Selected Segment Growth Rate | Total Market CAGR |
|------------------------------|-------------------|
| ▲ Americas CAGR 3.2% | 3.2% |
| ▲ Asia/Pacific CAGR 4.4% | |
| ▲ EMEA CAGR 2.7% | |

WW Hardware Support Services Spending, 2018-2023 (\$M)

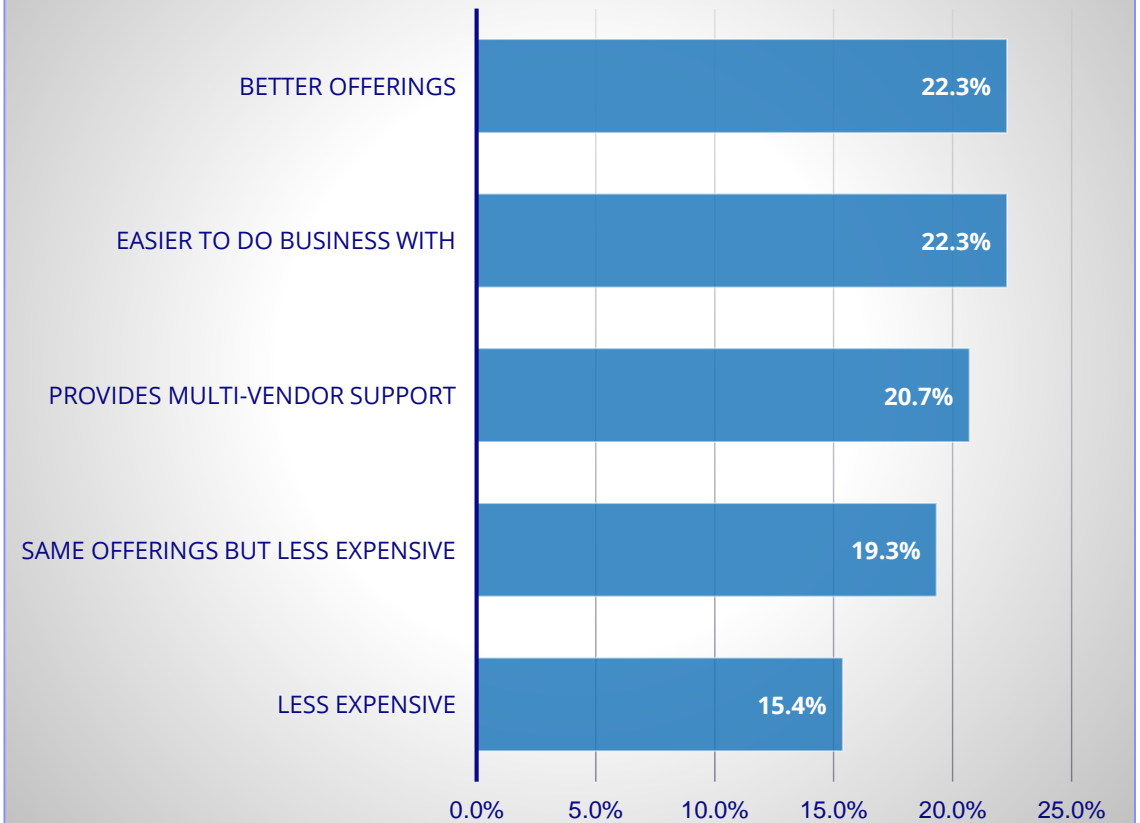
| | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | 2018-2023 CAGR |
|------------|----------|------------|----------|----------|----------|----------|----------------|
| Networking | \$14,898 | \$15,255 | \$15,670 | \$16,121 | \$16,608 | \$16,957 | 2.6 |
| Servers | \$12,927 | \$13,443.3 | \$13,913 | \$14,312 | \$14,830 | \$15,290 | 3.4 |
| Storage | \$6,984 | \$6,859.6 | \$6,766 | \$6,750 | \$6,823 | \$6,885 | -0.3 |
| Total | \$34,810 | \$35,558 | \$36,351 | \$37,184 | \$38,263 | \$39,132 | 2.4 |

Third Party Maintainers

Do you use a TPM



Why do you use a TPM?





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CIOs and IT Managers: Primary Challenges for 2020

| | | |
|---|--|---|
| Managing migrations to enable the digital business | <ul style="list-style-type: none">▪ Enabling digital business transformation while maintaining business processes – and often legacy systems▪ Managing complex hybrid environments that require new skills to install, operate and optimize | Support is often a critical differentiator |
| Expanding automation across the IT landscape | <ul style="list-style-type: none">▪ Eliminating customizations and adopting standard deployments to improve operations▪ Security and accessibility are still hurdles for automated predictive/preventive remote support | Technology adoption at scale can help delivery |
| Shifting to business process support | <ul style="list-style-type: none">▪ After initial technical issues, IT must make sure the business is realizing the promised value from XaaS solutions▪ Many IT organizations are not prepared for the level, type, breadth and depth of questions and issues | Consider non-traditional support deliverables |
| Vendor management | <ul style="list-style-type: none">▪ Increasingly important with rise of cloud/as-a-service solutions▪ Time and resources required interfere with digital transformation initiatives | Opportunity for multi-vendor support |

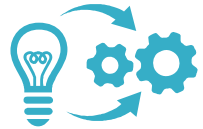
Navigating the Edge

- Cloud is Going Local to Support IoT
- Define an edge strategy
 - Understanding performance/cost
 - Build, buy, or rent?
- Solve customer pain points
 - Fleet/Asset management
 - Governance
 - Financing
 - Security



Most Important Support Features

IDC Customer Satisfaction Survey – Infrastructure Support



Technical features

- Technical expertise and effective communication of support staff
- Support of operating systems and/or hypervisors
- Ability to patch without scheduled downtime
- Proactive/preventive support services

How important are the following technical features in deciding what type of support services agreement to purchase for your enterprise?



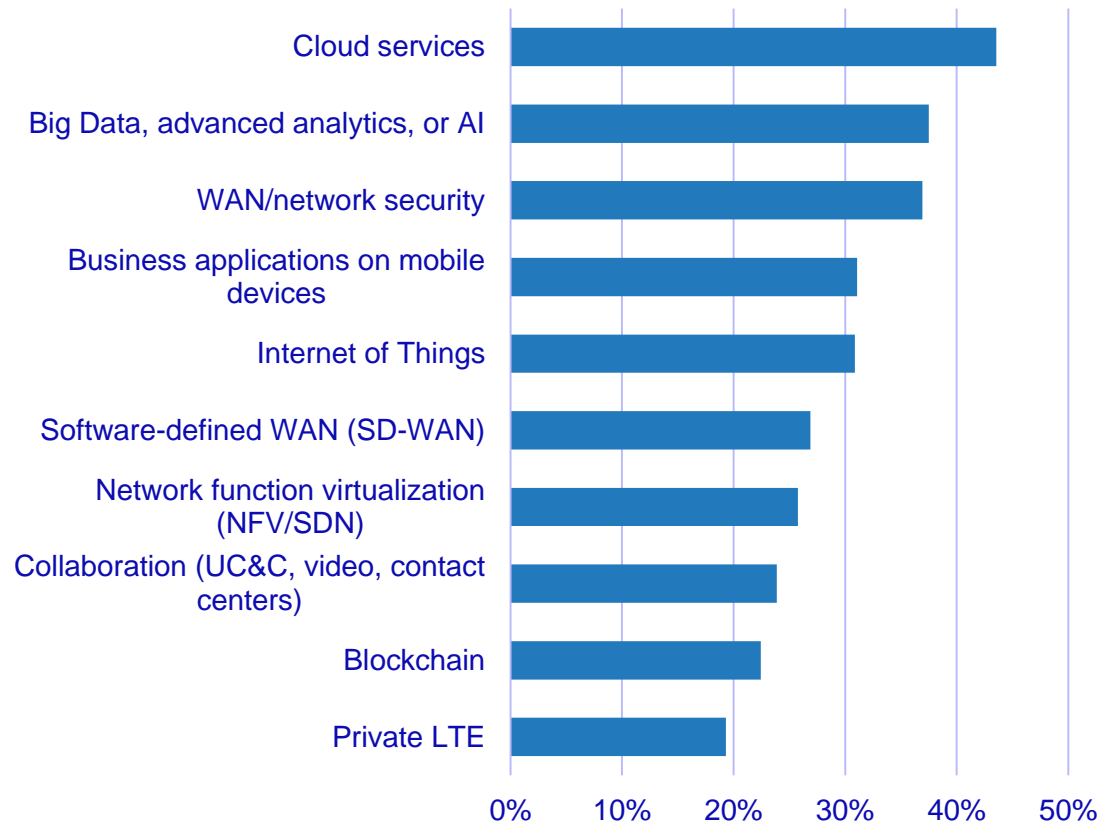
Management features

- Quick access to updates/upgrades/patches through portal or website
- Price/cost of support
- Multiple ways to contact support (email, phone, webchat)
- Ability to provide consistent support experience globally
- Availability of on-line self-support

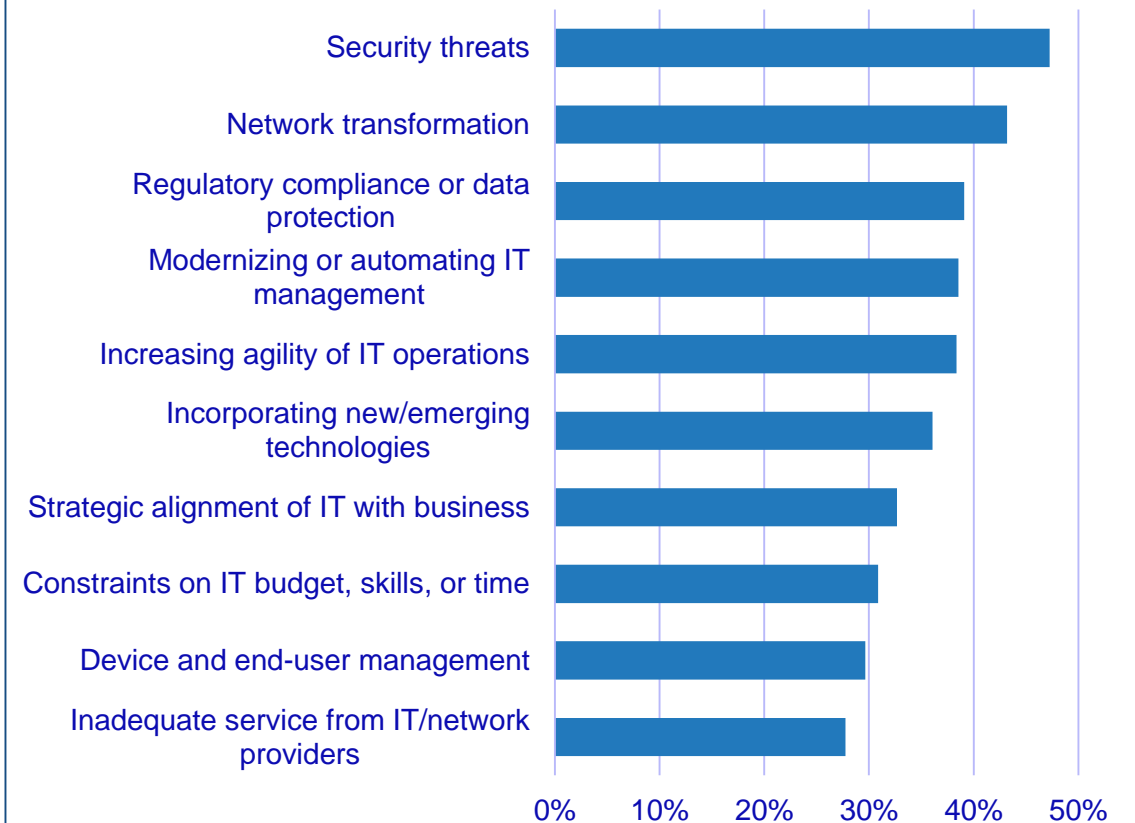
How important are the following management features in deciding what type of support services agreement to purchase for your enterprise?

Cloud, Big Data Analytics and AI are the priorities, but enterprises need to secure and transform their infrastructure to support these:

What are your top 3 technology investment priorities over the next 2 years?

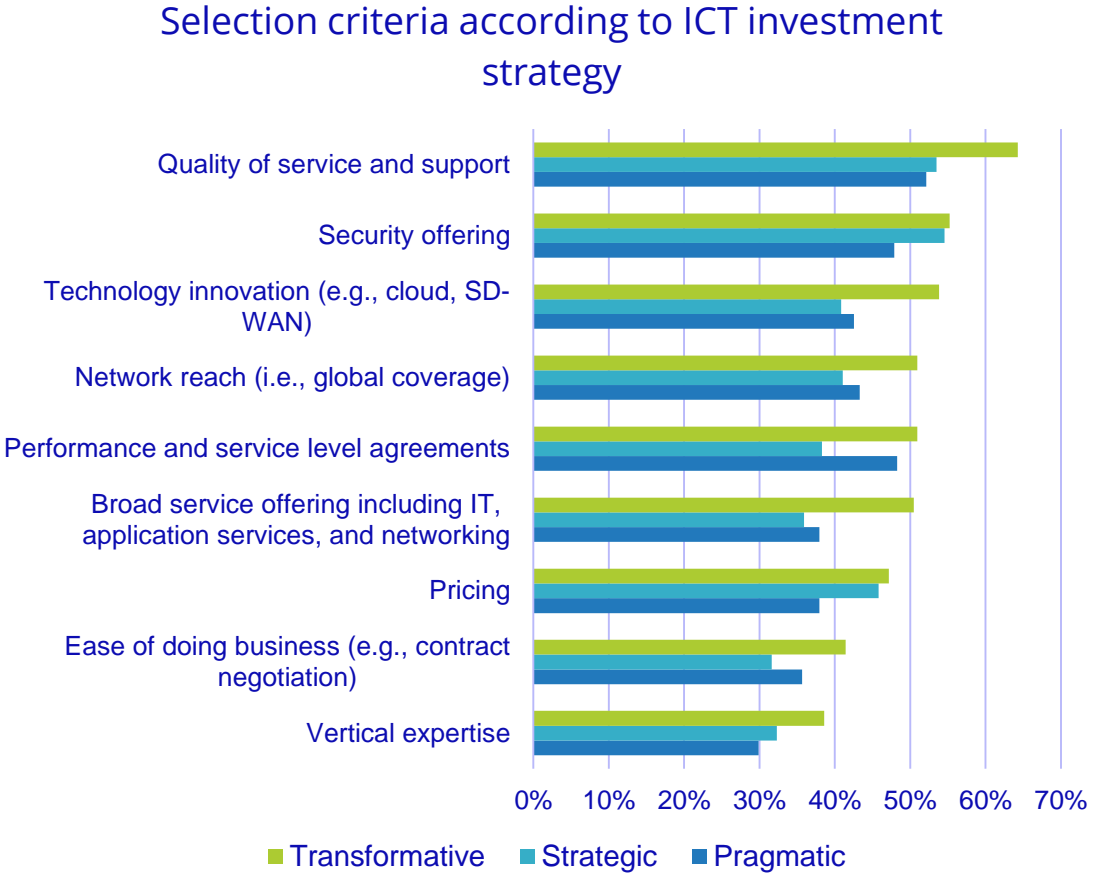
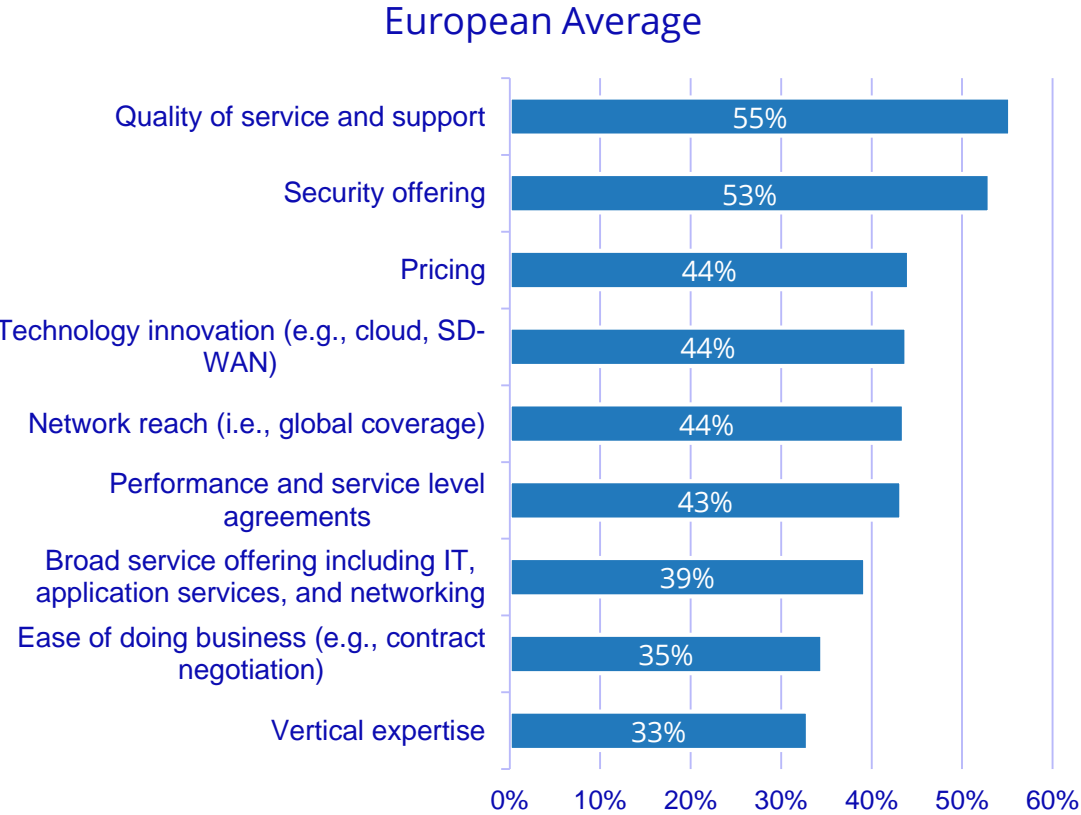


What are the biggest IT or network challenges for your organization over the next two years?



Overall quality of service, security and pricing are the leading selection criteria. However, organizations with a transformative investment strategy prioritize technology innovation and network reach as well.

When choosing an ICT solution provider, what are the most important selection criteria for your organization? [Choose all that apply]





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Software and hardware deploy and support: Key forecast assumptions

SOFTWARE AND HARDWARE SUPPORT CLOSELY TIED TO INSTALLED BASE FOR UNDERLYING TECHNOLOGY



- Support market grows and contracts very slowly
- Recent spike in all system sales sales
- Software-defined infrastructures are changing the balance of hardware/software support

- Modest economic growth
- More enterprises considering “add-on” support for as-a-service software
- Greater usage of support contracts among medium and large businesses





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Advice for the Technology Supplier

- Asset management, still a big deal, understand the datacenter through tools and automatic asset detection and you will provide that company with very important data. Overlay software interdependencies and now you have real stickiness.
- Software support continues to be more important as the “software-defined” world moves ahead
 - Portfolio, pricing and entitlement key to “Internet of Things” delivery
 - Patch and upgrade management best practices critical
 - Focus on adoption evolves over time as training and support merge
- Plan for expanded automated operational support, especially around critical decision points for infrastructure/app management
 - Opt-out is key for widespread adoption
 - Any plans to retrofit into existing deployments require a high-touch approach

Advice for the Technology Supplier

- As-A-Service as a service! Watch out for vendors packaging systems as a true service. That means they get to use the asset on a monthly basis (includes all support) then replace that asset as needed.
- Workplace Services
 - Enterprises looking to deliver best practices for services
 - Willing to invest in customer experience to keep talent from leaving
- Look to develop edge solutions for support of “dark” spaces
- Consider programs and initiatives that help customers measure better business outcomes.
 - Program to help drive alignment between IT and business managers
 - Portfolio rationalization to integrate IT assets with business processes

Support Fundamentals: Building Blocks for Success



Customer Success Fundamentals: Building Blocks for Success



For More Information

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Related Research CY19

| Document Title | Document Number | Publication Date |
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| IoT: IT Is Supporting the IoT — Predictive Support for Critical Systems and Devices That Create Better Business Decisions and Outcomes | IDC #US45117819 | June 2019 |
| IDC's Customer Datacenter Hardware Support Survey, 2019 | IDC #US45105619 | June 2019 |
| Secure Asset Disposition: It's Not Just Security; It's the Environment, the Steps an Enterprise Should Take to Sustainability | IDC #US45085519 | May 2019 |
| Amazon Outposts: An On-Premise as-a-Service Hardware Solution — If I Have Prime, Do I Get Free Two-Day Shipping? | IDC #US44896319 | March 2019 |
| Worldwide Datacenter Systems Support Forecast, 2019–2023 | IDC #US42962615 | March 2019 |