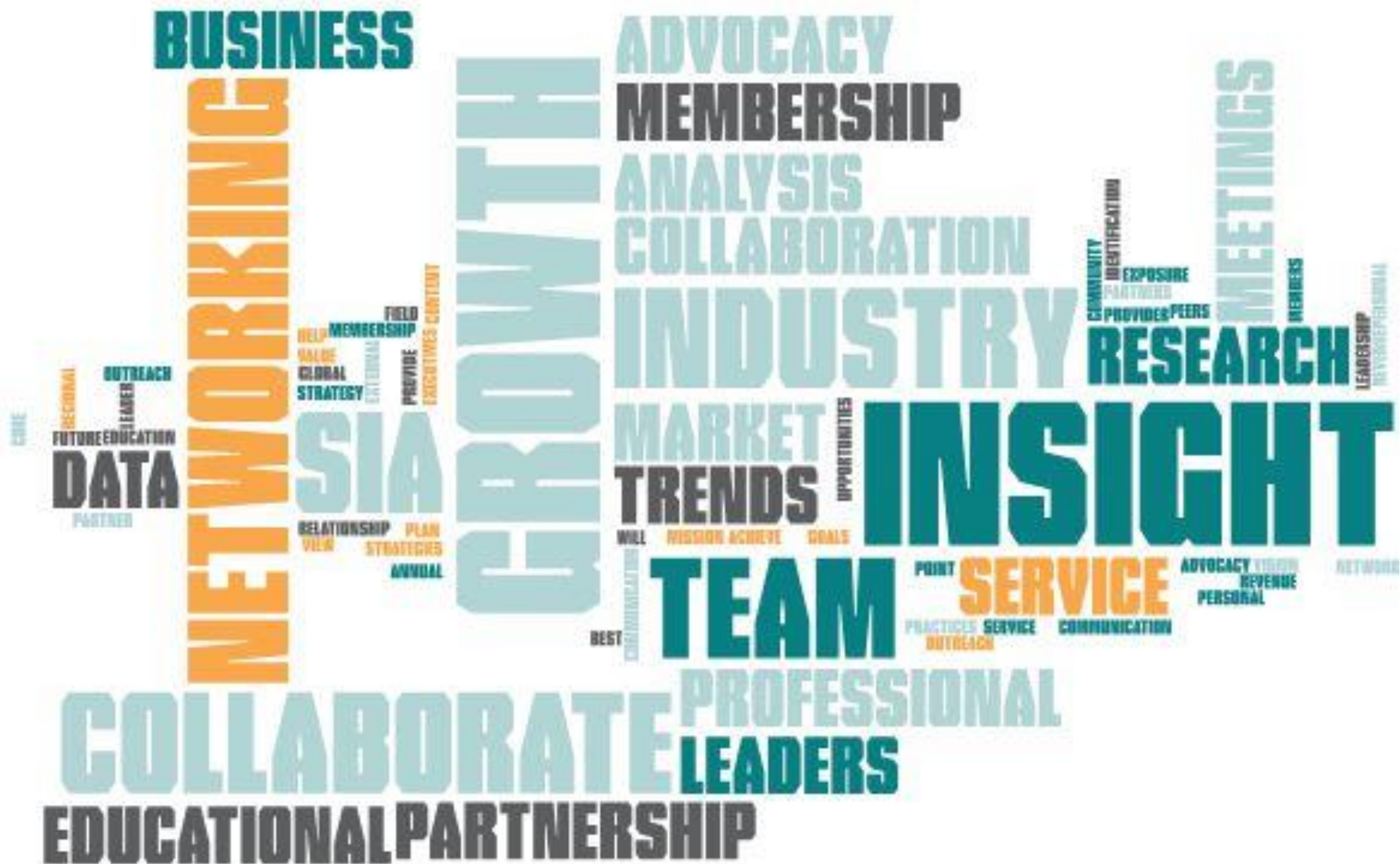
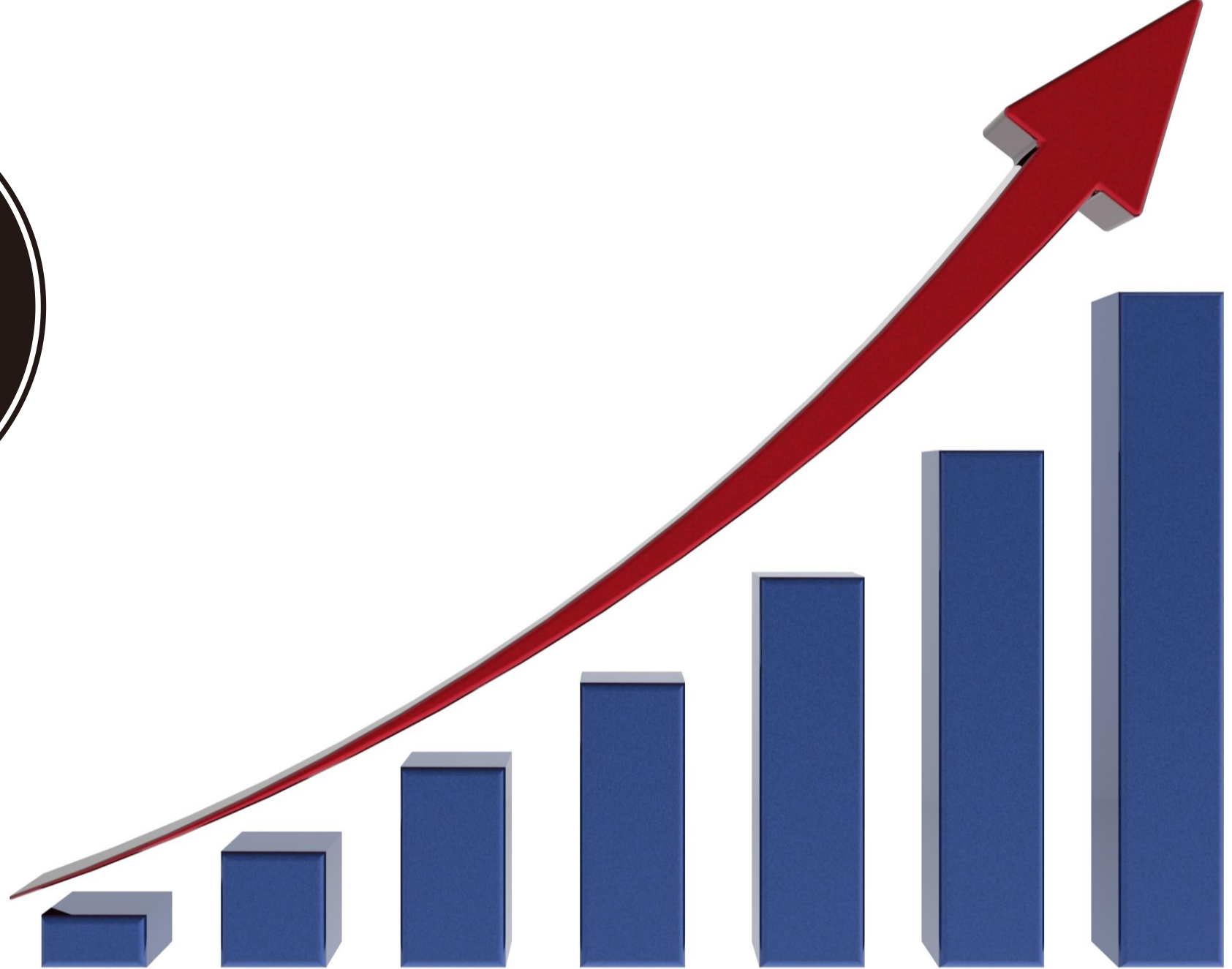




# SIA White Papers



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Business





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Insights:  
Educate our  
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Networking:  
Add Value to  
our  
Members

Collaboration:  
Thought  
Leadership







## Tribal Knowledge & Insight





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# I'm Not Dead Yet

## Measuring Risk With Analytics

SIA Global Summit 2019

## Our Core Value

To help our employees achieve their personal, professional,  
and financial goals

## Our Purpose

To provide the best experience possible for our customers,  
partners, and employees



Specializing In

**Data Center  
Maintenance**



Supporting

**3000+**

Customers Worldwide



Shipping

**125K**

Parts Per Year



**480+**

Employees



Multivendor

**Server, Storage  
& Network**

Support



Maintaining

**99%**

Inventory Accuracy



Third-Party  
Maintenance

**Industry  
Leader**

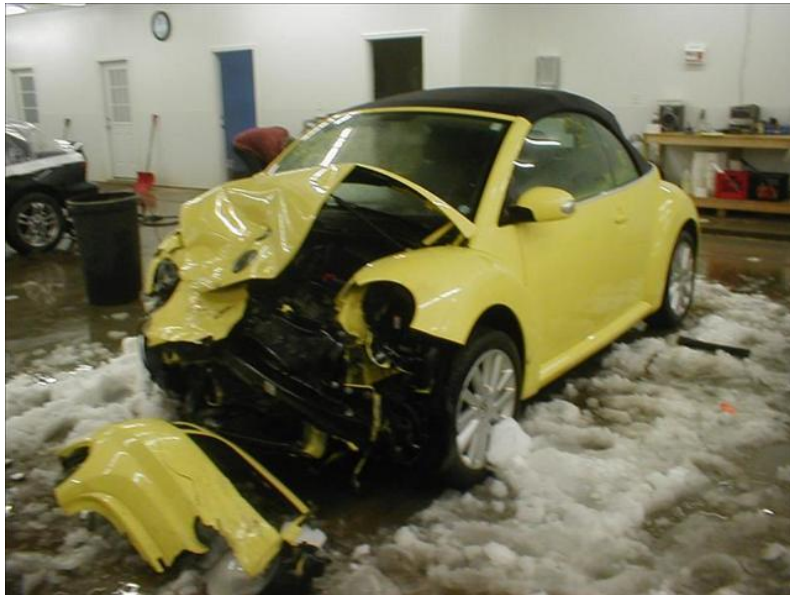


# Humans are Inherently Bad at Calculating Risk



# Risk Exercise: Part 1

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## Auto Insurance Plan A

- Premium: \$1,000
- Deductible: \$500

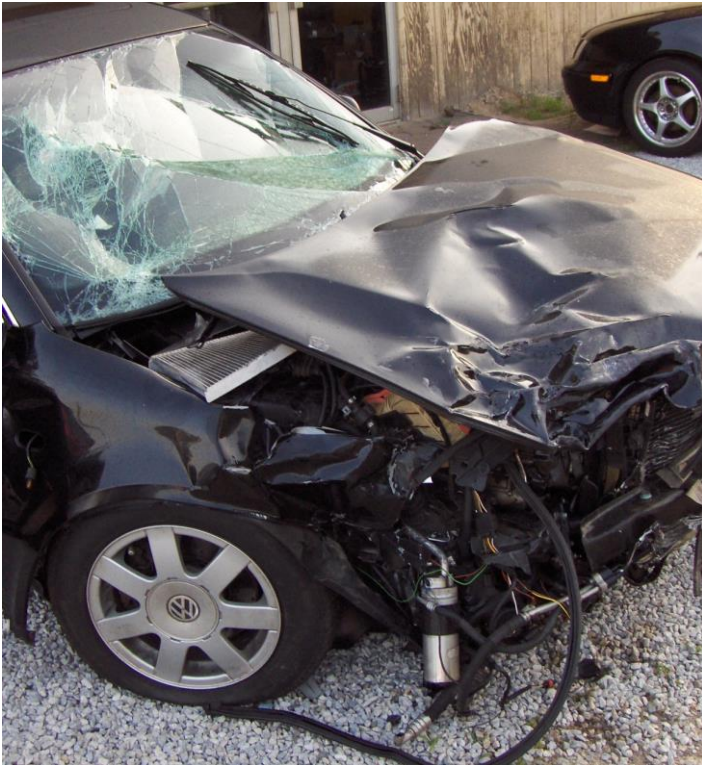
## Auto Insurance Plan B

- Premium: \$500
- Deductible: \$1,000



# Risk Exercise: Part 2

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## Auto Insurance Plan A

- Premium: \$1,000
- Deductible \$500

## Auto Insurance Plan B

- Premium \$700
- Deductible \$1,000

# Risk Exercise: Part 3

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## Auto Insurance Plan A

- Premium: \$1,650
- Deductible: \$0

## Auto Insurance Plan B

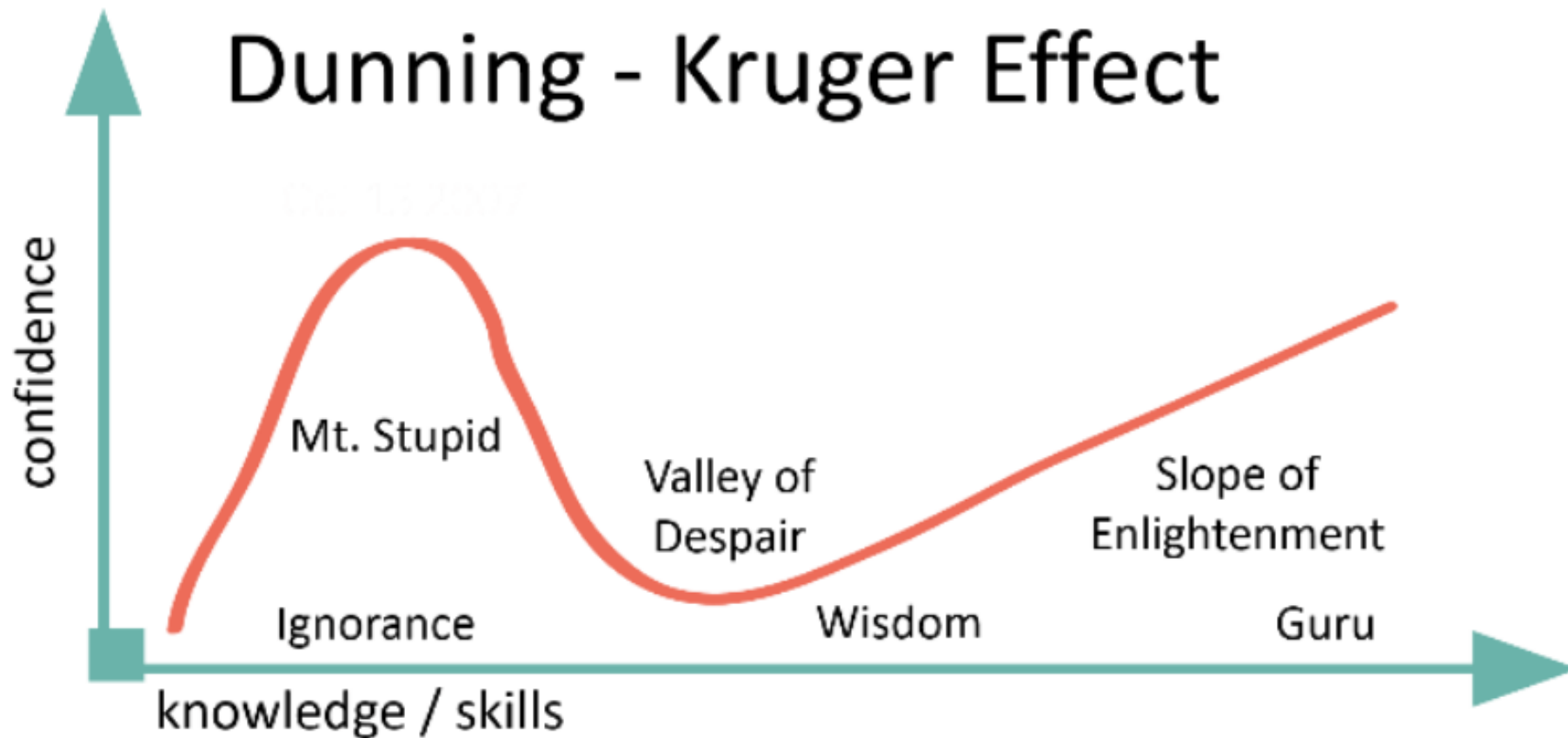
- Premium: \$1,100
- Deductible: \$500

## Auto Insurance Plan C

- Premium: \$900
- Deductible: \$1,000



# How Do We Get Past Our Terrible Instincts?



# Two Case Studies In Calculating Risk

## Public Cloud



## Equipment Failure







# Revenue Risk Exercise: Public Cloud

Hypothesis:

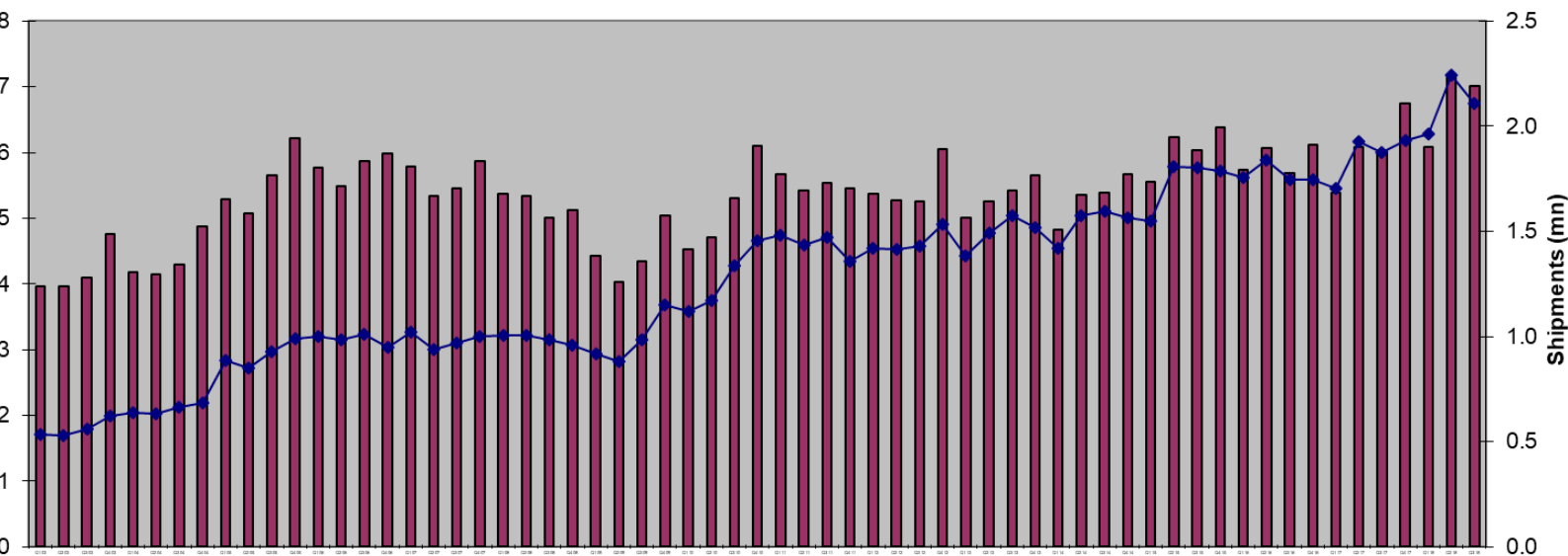
- The public cloud will destroy the datacenter market

Measurements:

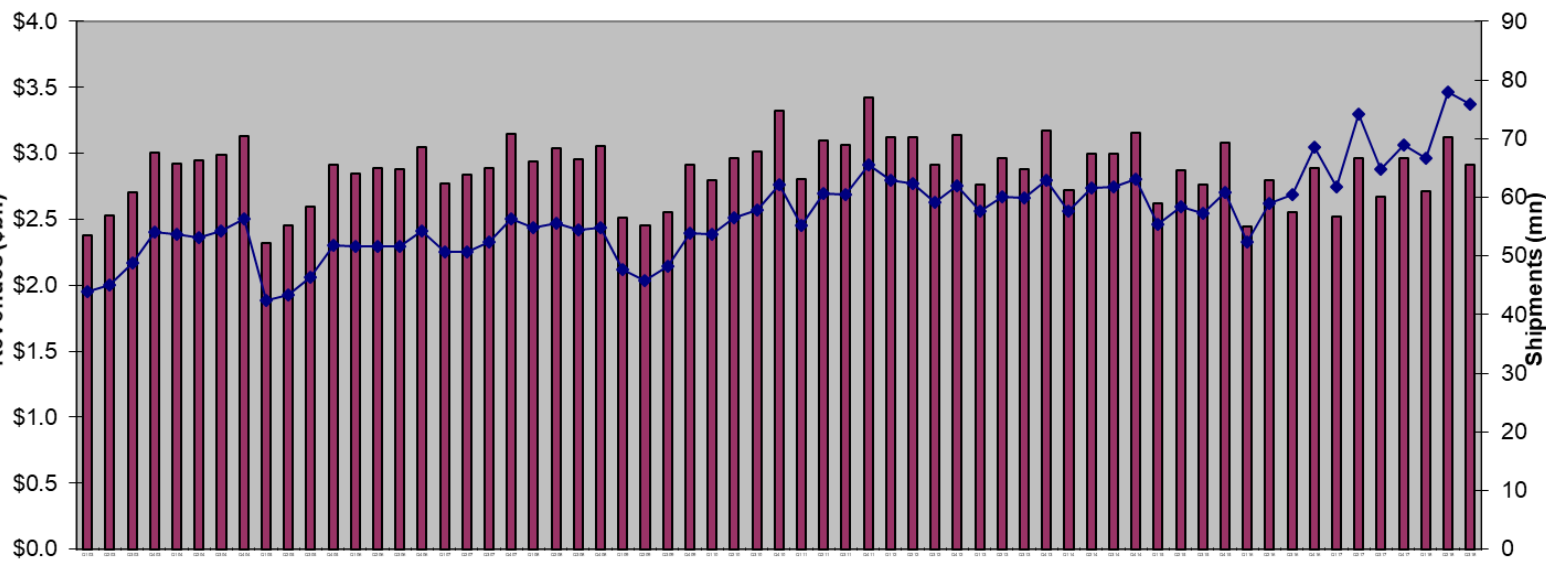
- Changes in market size
- Changes in customer behavior
- Changes in OEM behavior



USA - server revenues (\$bn) and shipments (mn) - 2003-2018



USA - storage system revenues (\$bn) and shipments (mn) - 2003-2018

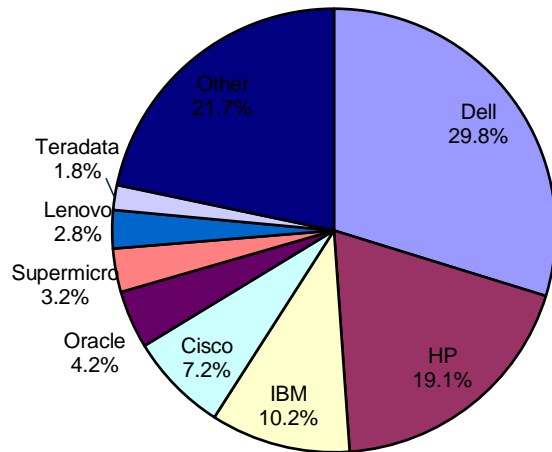


# What Does the Cloud Operate On?

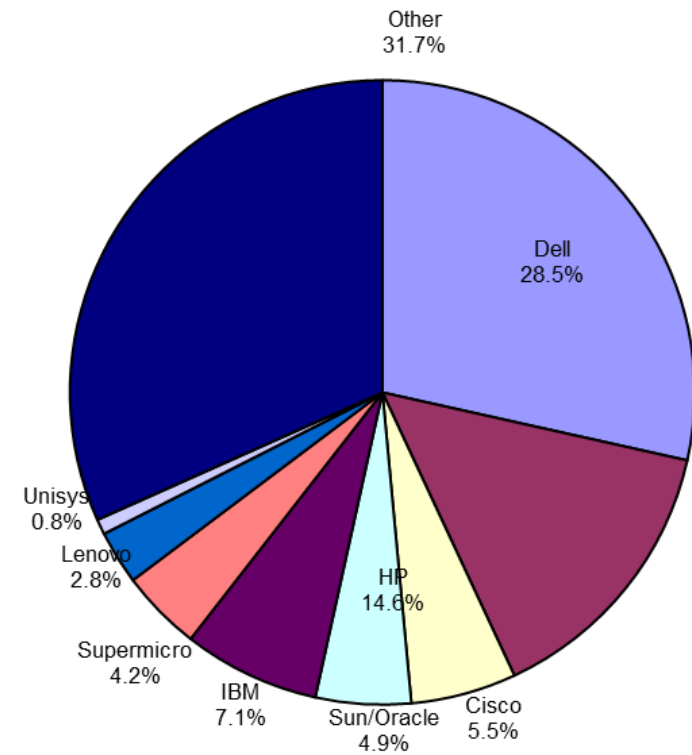
- Do we see a shift in market sales?

# The Market is Shifting

USA - server market year to end of June 2015 - total: \$19.9bn

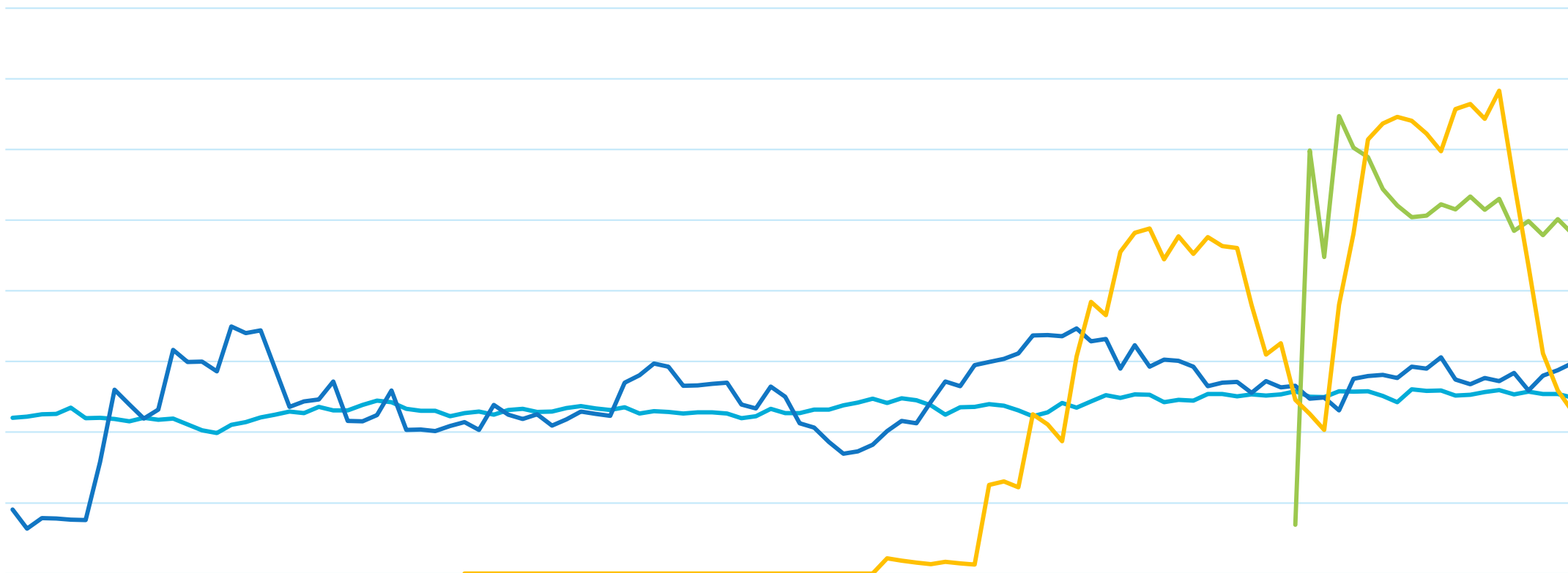


USA - server market - year to end March 2018 - total: \$25b



# Are Customers Behaving Differently?

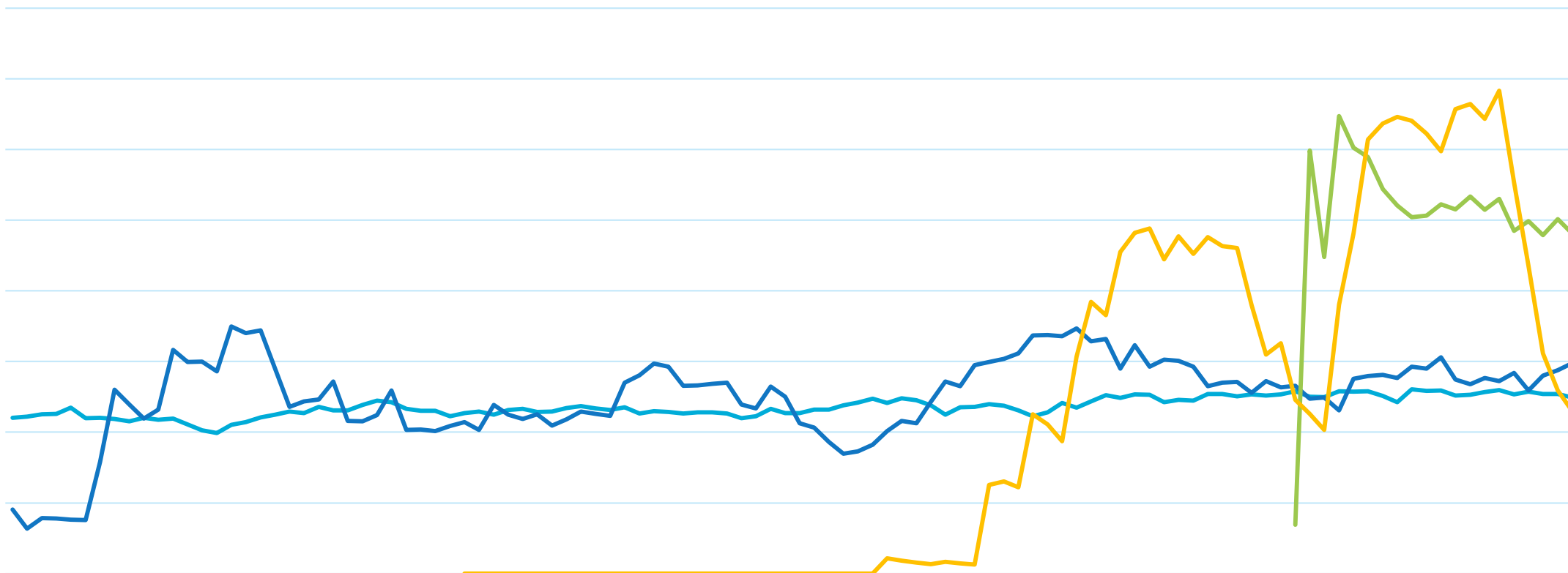
Rolling 12 Churn as a % of Source Revenue



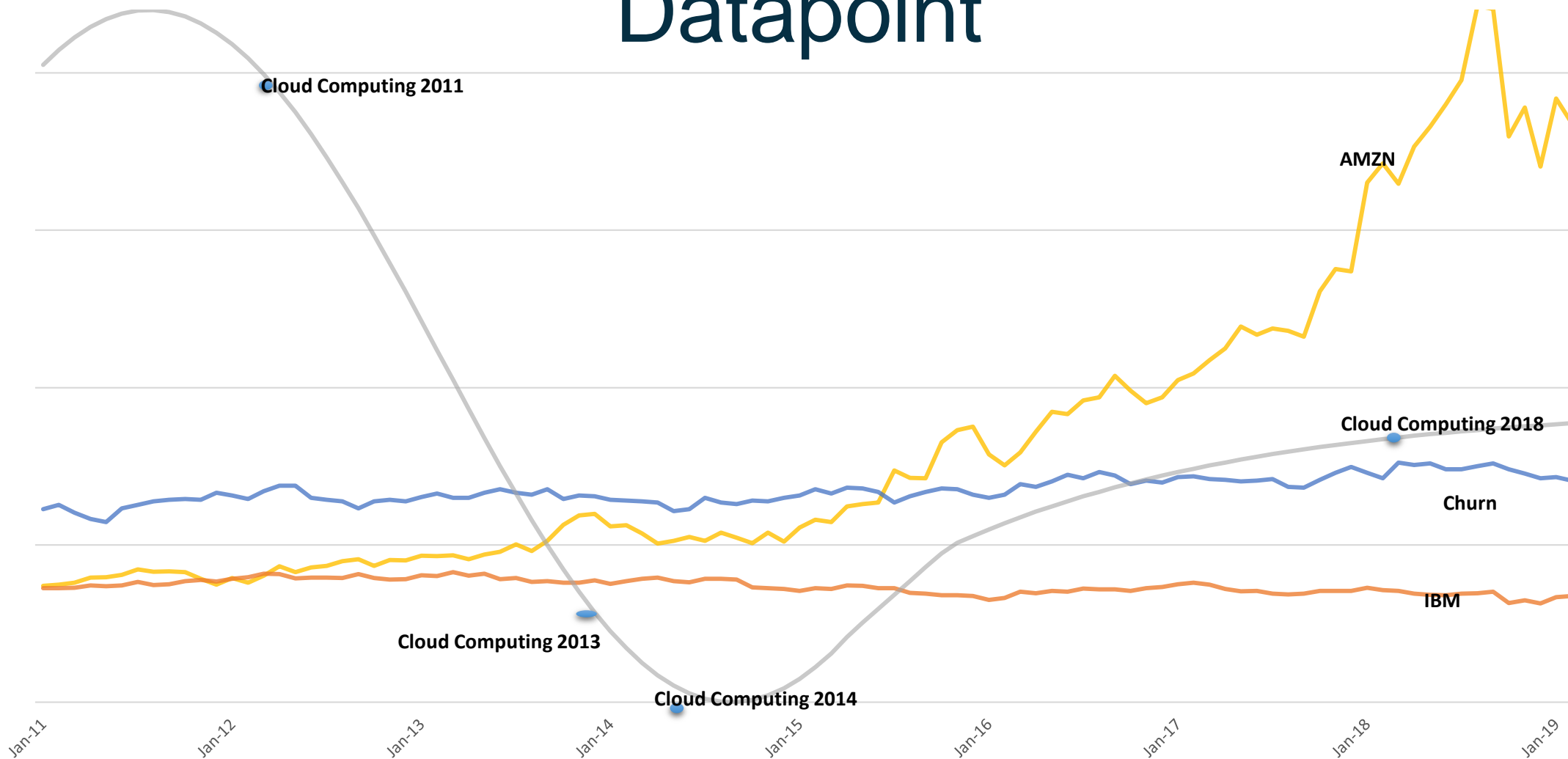


# Are Customers Behaving Differently?

Rolling 12 Churn as a % of Source Revenue



# No Solution Resides in a Single Datapoint



# Conclusions: Public Cloud

- +1\$ for cloud is not equal to -1\$ On-Prem
- Sales of on-prem and hybrid cloud hardware are still strong
- Customer behavior changes glacially, not pyroclastically
- Your mixture of revenue streams and hardware tell a more complete story

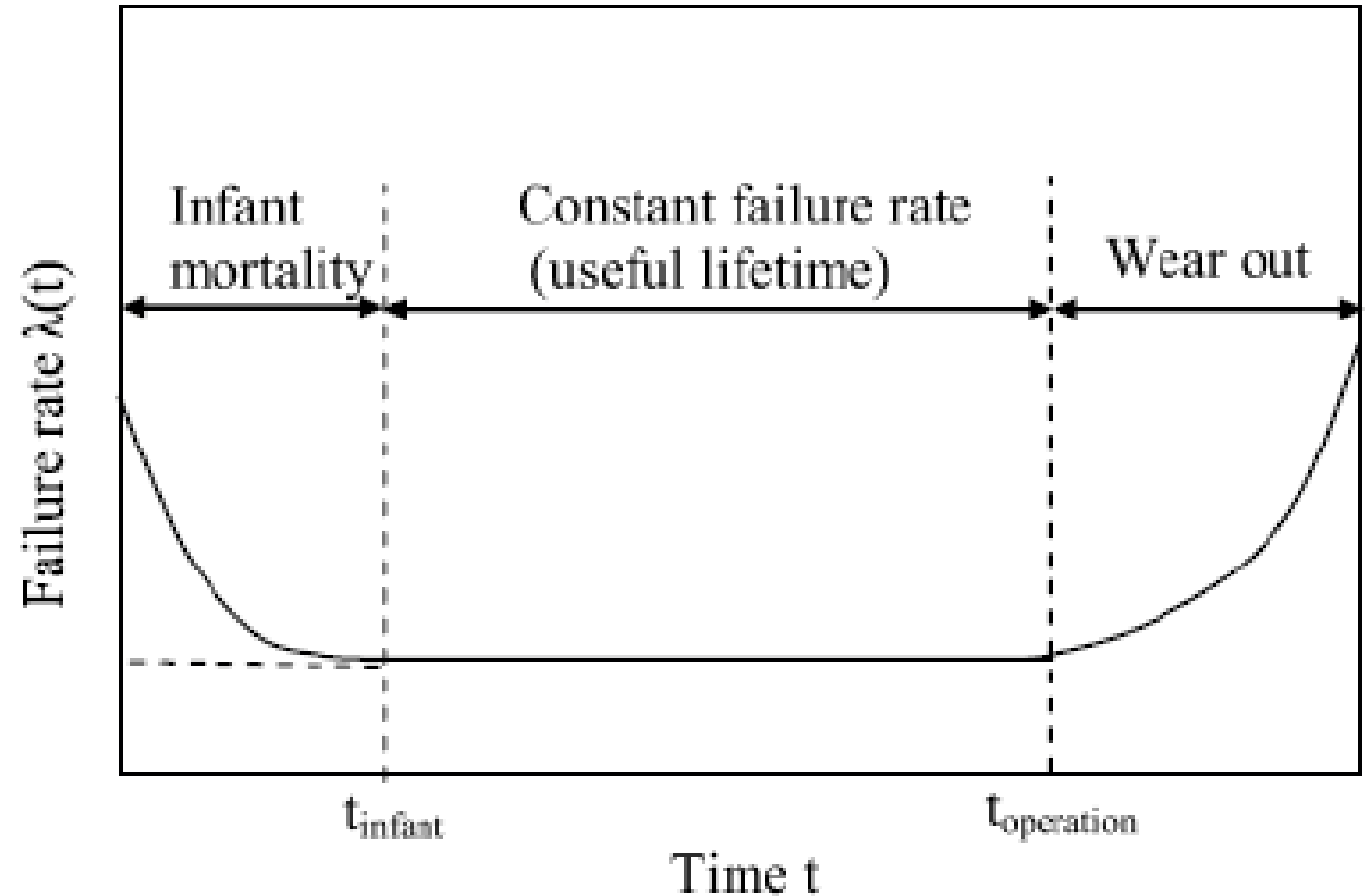


# An Exercise in Equipment Reliability Over Time



The common understanding of what failure over time looks like

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# Profitability & Reliability Over Time

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## Hypothesis

- Equipment becomes less reliable over time, but maintenance revenue is shrinking.

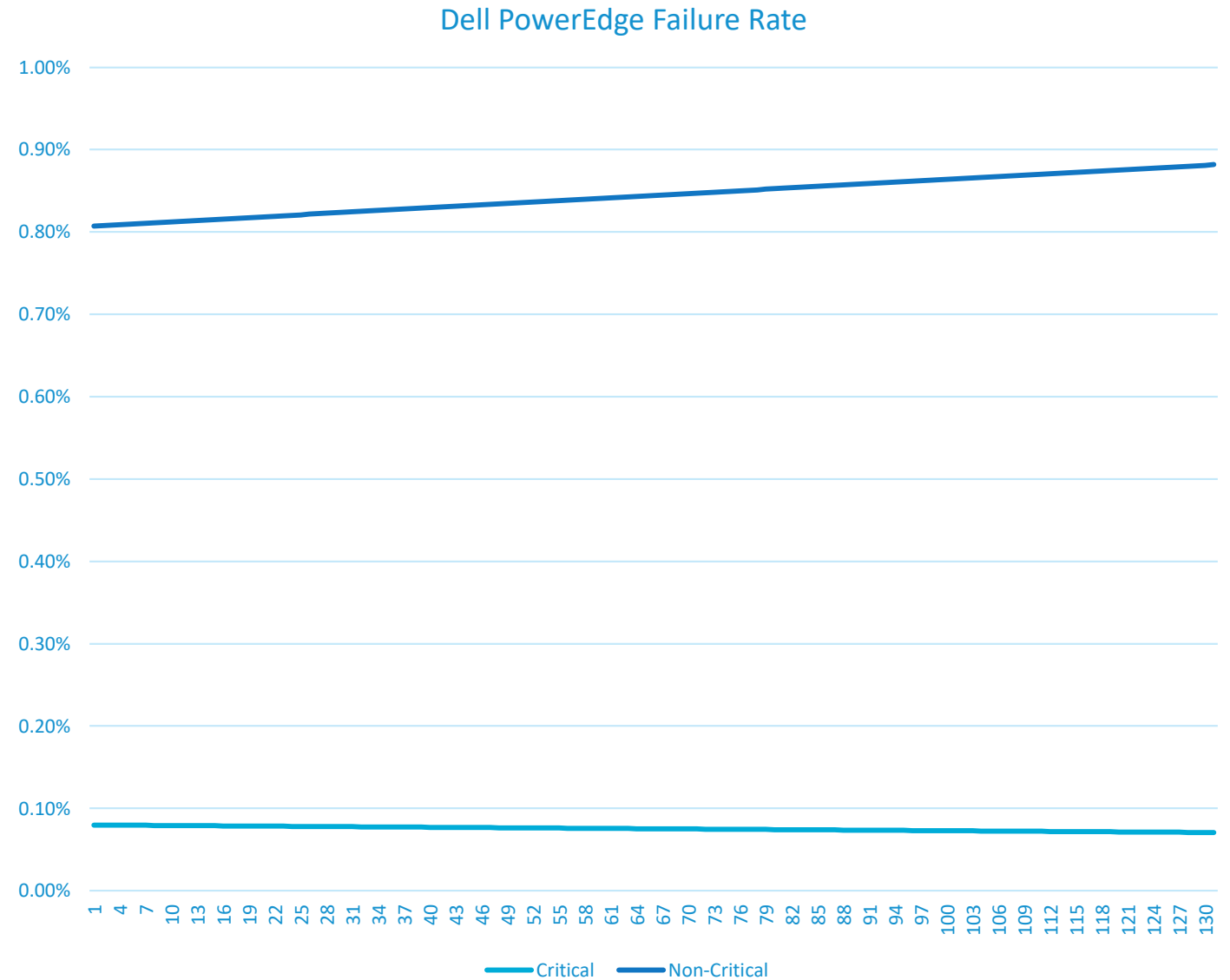
## Measurements

- Equipment reliability over time
- Unit Pricing over time



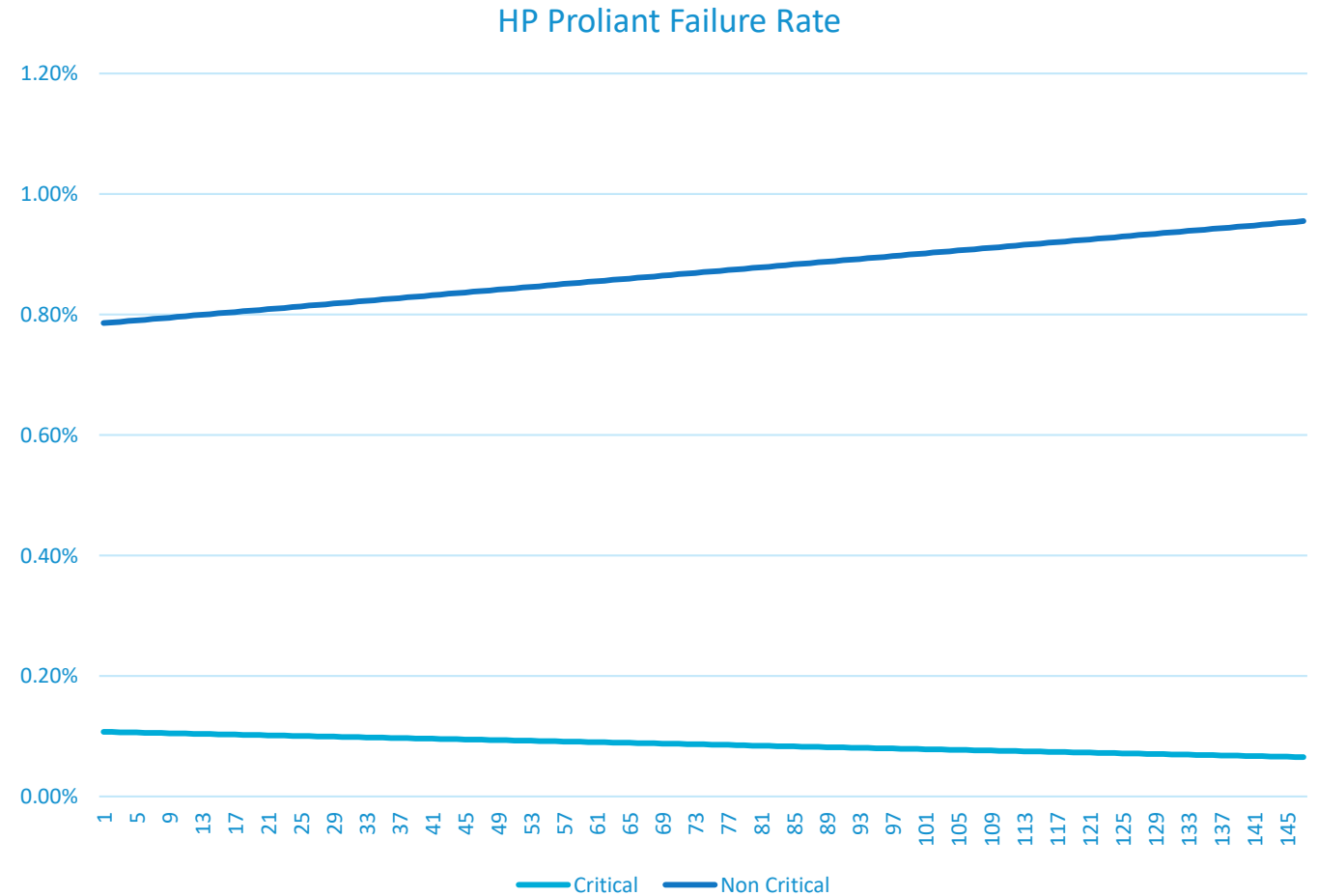
# Poweredge Product Family

- The Dell Poweredge has shown to be the most reliable X86 platform over time



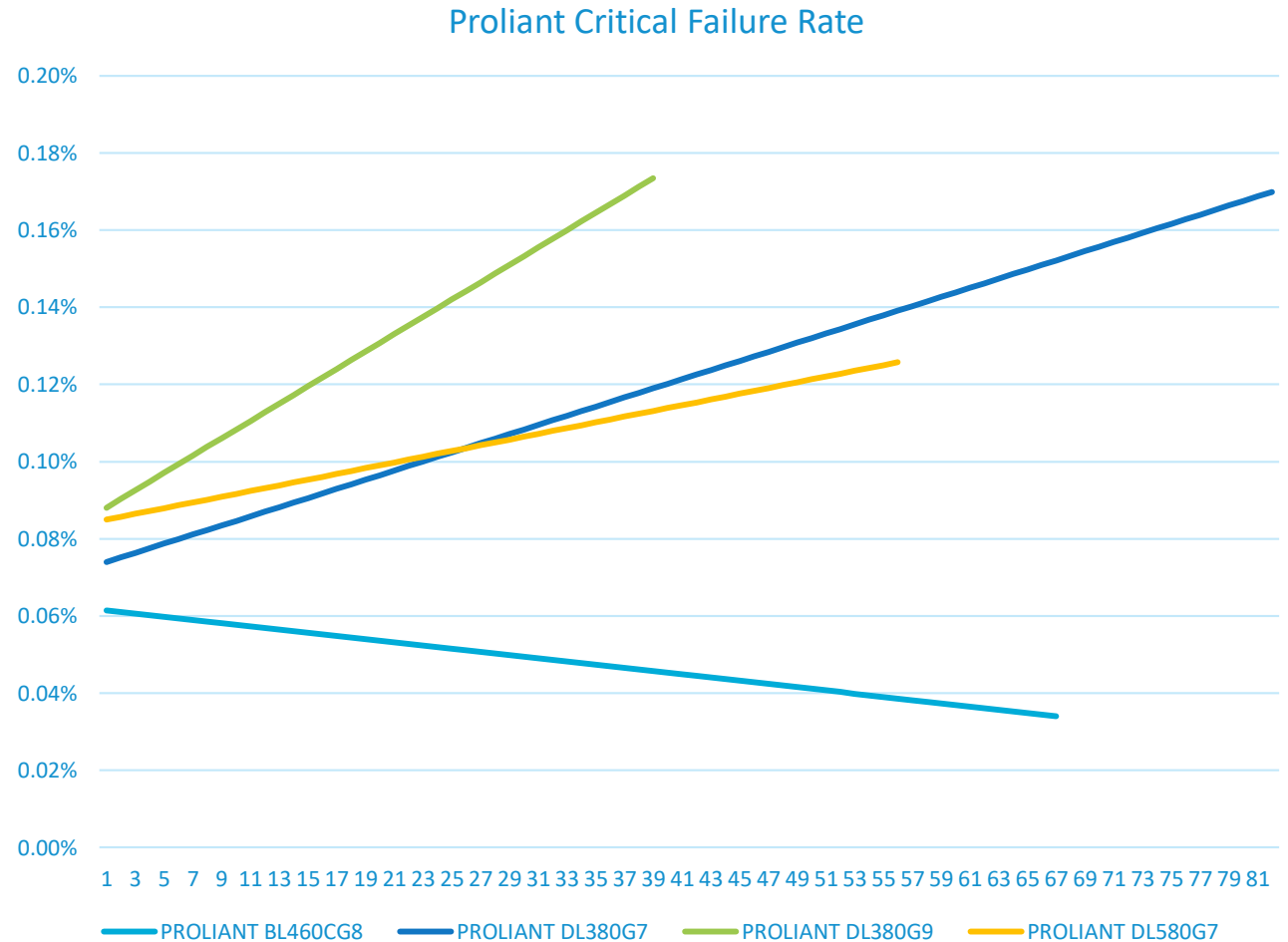
# HPE Proliant Product Family

- Is this graph misleading?



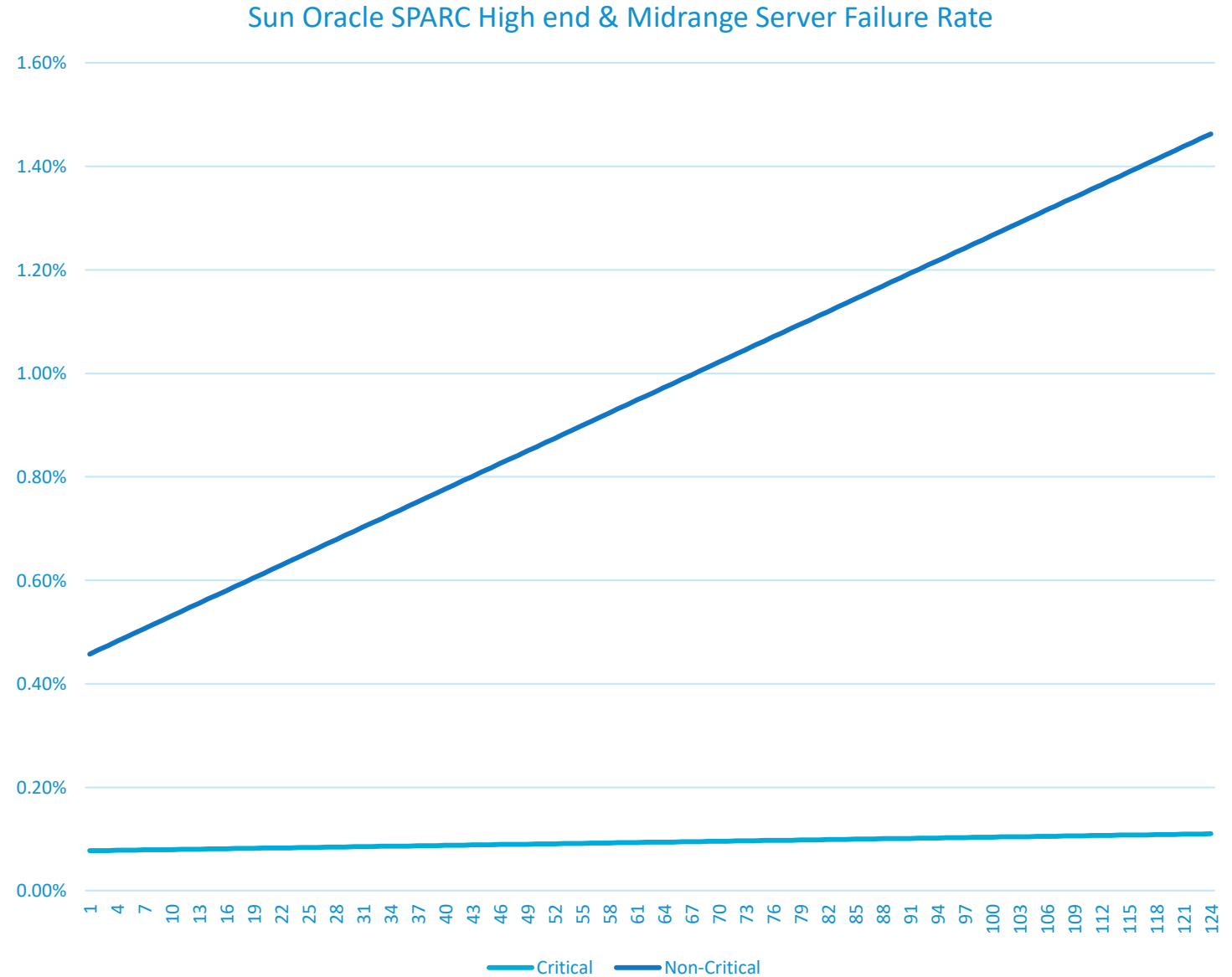
# HPE Proliant

- Segmenting further will start to show variance of failure from one model to the next
- This data can be used for budgeting and resource planning



# Oracle Sparc Product Family

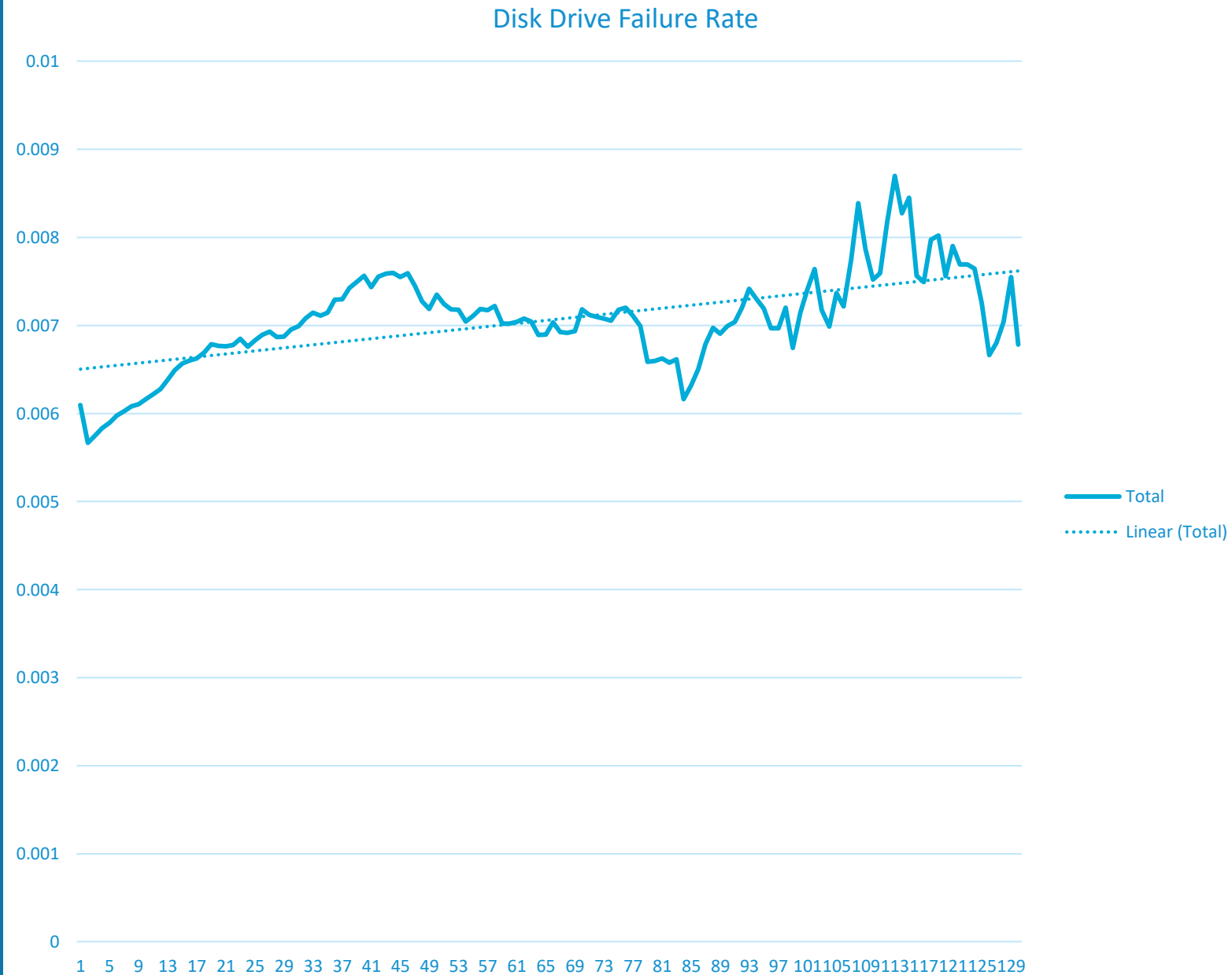
- Why would the Oracle servers show higher instances of failures?





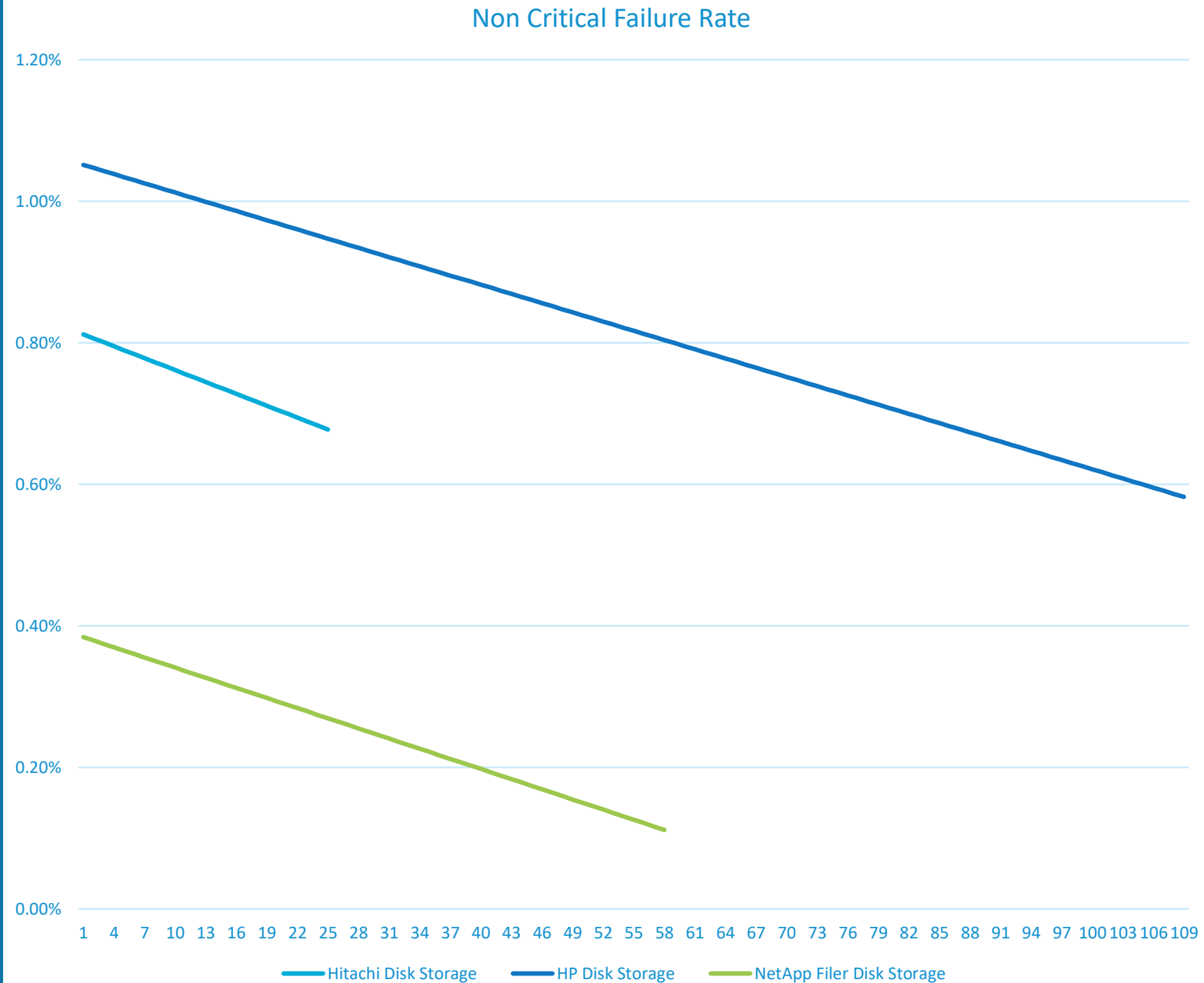
# Disk Drive Failure Rates

- How many disks are in each time cohort and what are expected costs
- The common knowledge on long term disk reliability should be challenged

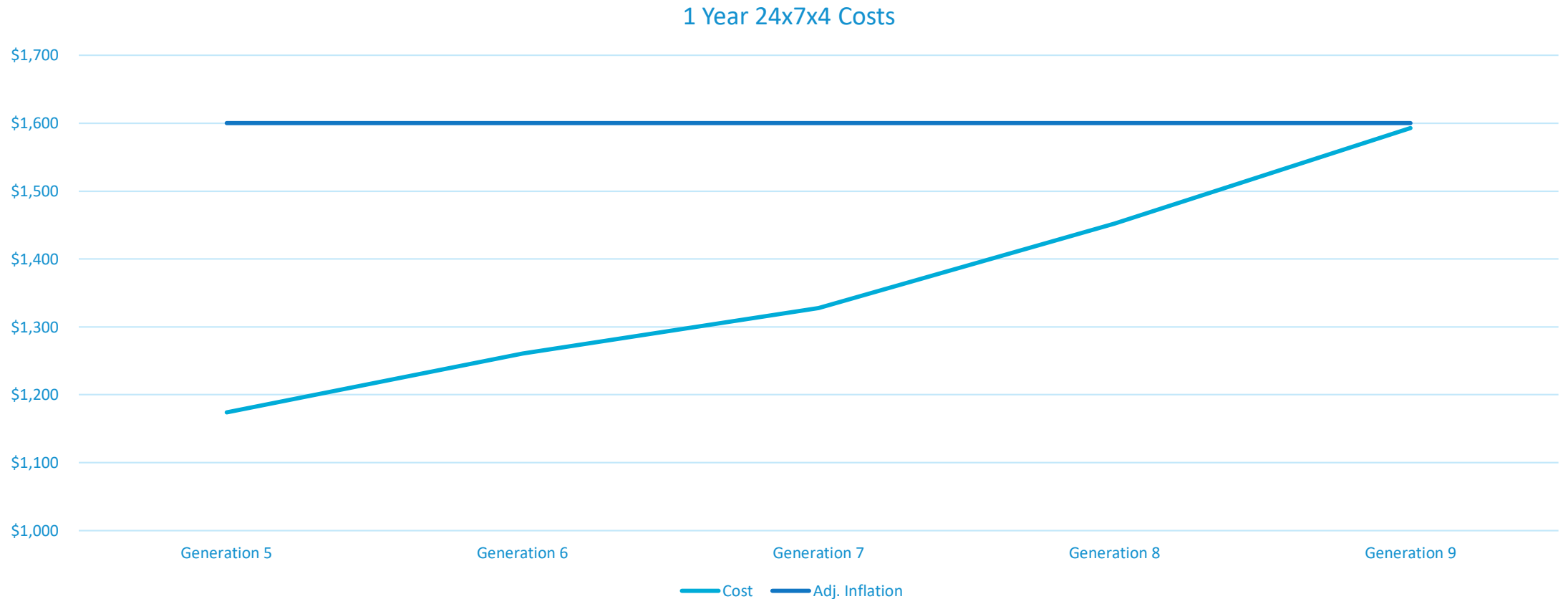


# Disk Arrays Non-Critical Failure Rates

- Looking at arrays themselves, the post 5 year reliability should make any datacenter operator wonder if a replacement is necessary

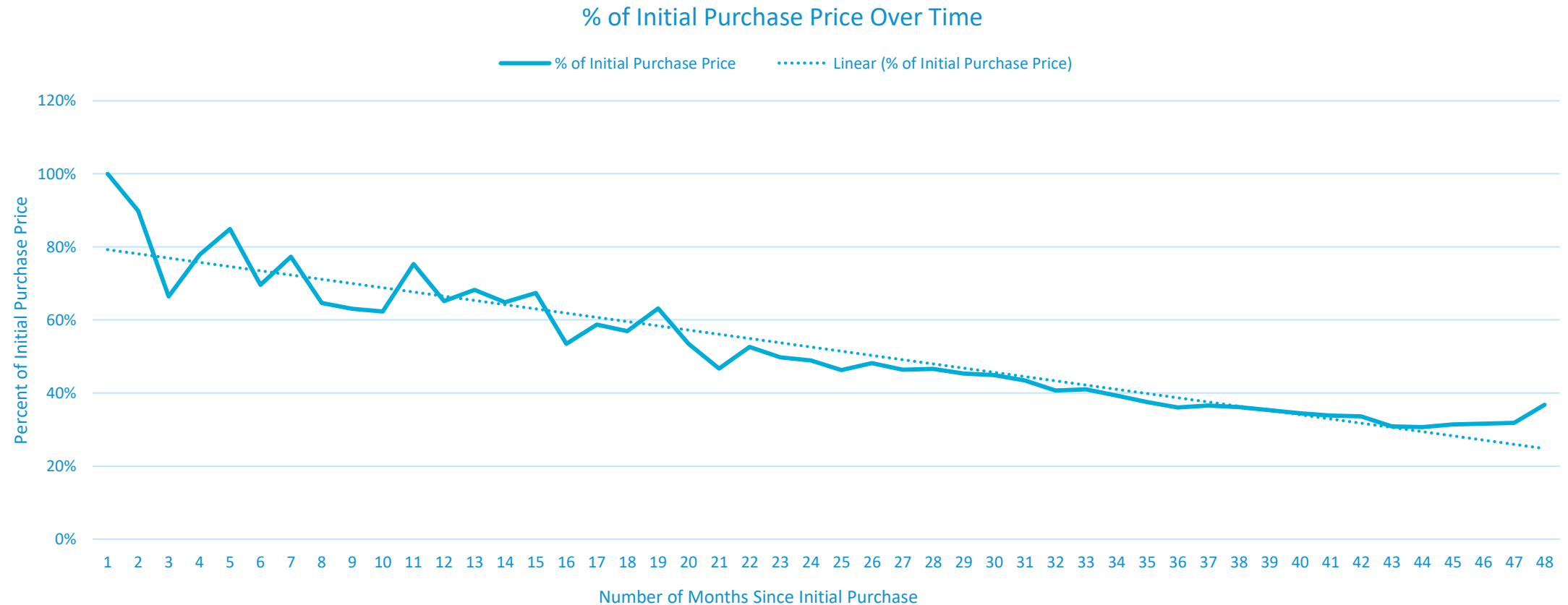


# Are end user costs going up or down?





# How do replacement parts age?



# Conclusions: Reliability and Costs

- Equipment reliability does not change drastically over time
- Increasing equipment tenure within customers is a key performance indicator
- OEM pricing is staying with inflation
- Costs of parts decline faster than their failure

“Customers will run out of compatibility and capacity far before they run out of reliability.”



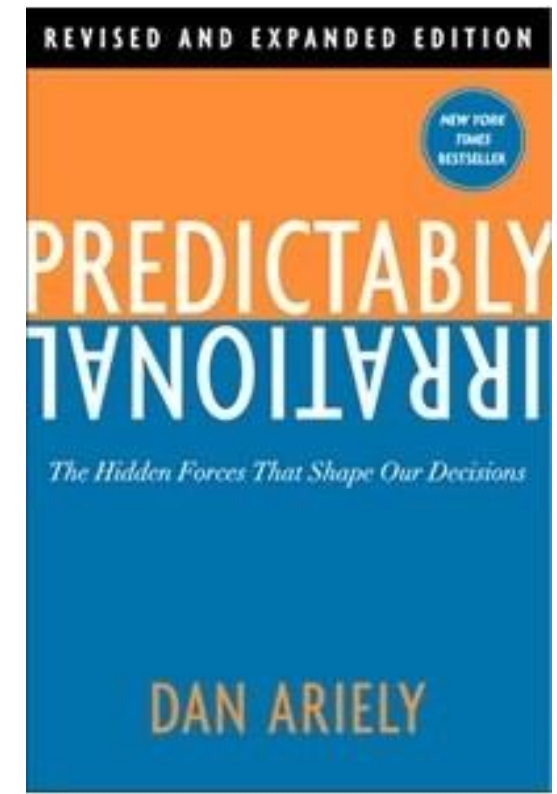
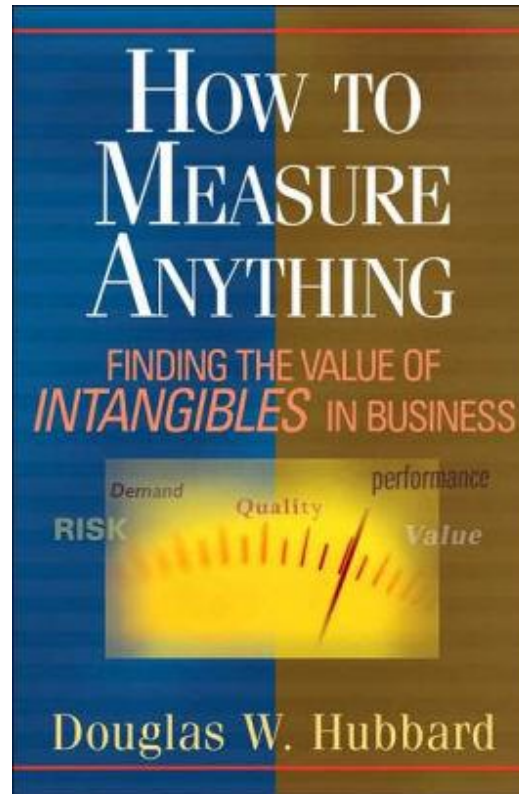
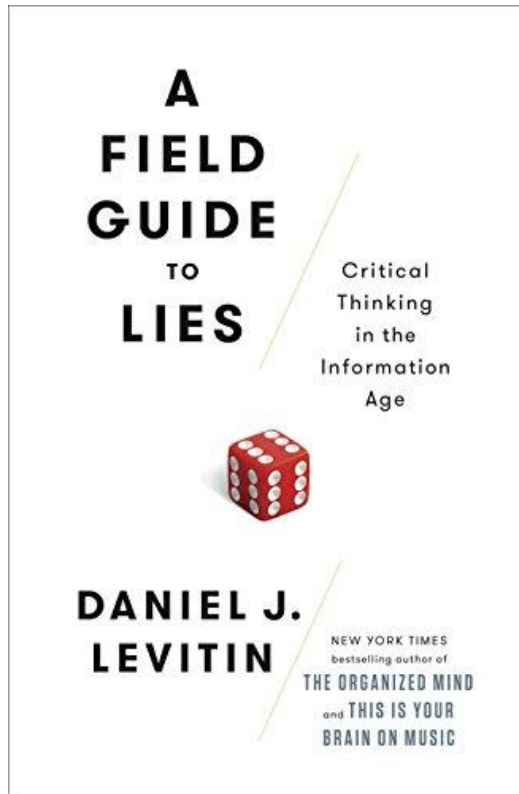
*Jake Blough, 2019*

The background of the slide features several thin, curved lines in a light gray color, some solid and some dashed, creating a sense of motion or a stylized globe. On the left side, there is a blue speech bubble graphic containing the title text.

# Parting Thoughts On Risk

- The farther and longer you are away from the front line, the more important data is
- Measuring risk is a macro level event, not a micro level event
- You will not always find happy news





# Further Reading

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